

GLASGOW CITY COUNCIL
REVENUE ESTIMATES for the YEAR ENDING
31 March 2020



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REVENUE ESTIMATES 2019/20

SUMMARY OF AGGREGATE ESTIMATES

Line No.		Estimate 2019/20
		<u>£</u>
1	Service Expenditure	2,545,594,900
2	Service Income	948,401,700
3	<u>Total Net Service Expenditure</u>	<u>1,597,193,200</u>
4	Changes in Balances	-12,000,000
5	<u>Total Net Expenditure</u>	<u>1,585,193,200</u>
6	<u>Central Government Grant</u>	<u>1,294,594,000</u>
7	<u>Balance to be met from Local Taxes</u>	<u>290,599,200</u>

2018/19 £	COUNCIL TAX	2019/20 £
857.33	Band A	883.33
1,000.22	Band B	1,030.56
1,143.11	Band C	1,177.78
1,286.00	Band D	1,325.00
1,689.66	Band E	1,740.90
2,089.75	Band F	2,153.13
2,518.42	Band G	2,594.79
3,150.70	Band H	3,246.25

REVENUE ESTIMATES 2019/20

NET DIRECT SERVICE EXPENDITURE

Line No.		<u>Estimate 2019/20</u>
1	Chief Executive's Office	89,524,000
2	Development and Regeneration Services	61,277,800
3	Education Services	579,639,900
4	Financial Services	126,323,000
5	Neighbourhoods and Sustainability	121,665,200
6	Social Work Services	428,804,600
7	Related Companies, Joint Boards and Managed Services	101,457,300
8	Net Direct Expenditure	<u>1,508,691,800</u>
9	Financing Costs	96,456,600
10	Allocations	-3,471,000
11	Contribution from Trading Operations and Related Companies	-7,497,300
12	Contributions to/from Funds	3,013,100
13	Net Service Expenditure	<u>1,597,193,200</u>
14	Changes in Balances	-12,000,000
15	<u>Total Net Expenditure</u>	<u>1,585,193,200</u>

REVENUE ESTIMATES 2019/20

EXPENDITURE ANALYSIS

Line No.		Estimate 2019/20
1	Employee costs	850,985,300
2	Premises costs	200,370,600
3	Supplies and services	293,379,700
4	Transport and plant	24,924,900
5	Transfer payments	609,926,100
6	Third party payments	478,680,700
7	Capital financing costs	98,421,000
8	Allocations <i>(Transfers to capital, Departmental allocations, Central support allocations)</i>	-14,438,500
9	Contributions to funds	3,345,100
10	Service Expenditure	2,545,594,900

REVENUE ESTIMATES 2019/20

INCOME ANALYSIS

Line No.		Estimate 2019/20
		<hr/>
1	Other grants, reimbursements and contributions	587,317,000
2	Customer and client receipts	169,476,500
3	Interest	1,029,900
4	Interdepartmental charges for services	182,749,000
5	Contribution from Trading Operations and Related Companies	7,497,300
6	Contributions from funds	332,000
7	Service Income	<hr/> 948,401,700 <hr/>

**Service Revenue
Estimates
2019/20**

CHIEF EXECUTIVE'S OFFICE**Estimate of Expenditure and Income**

Line No.	<u>Expenditure</u>	Estimate 2019/20 £
1	Governance	1,129,000
2	Employee costs	1,470,100
3	Transport and plant	2,800
4	Supplies and services	6,100
5	Transfer to capital	-350,000
6	Human Resources	4,995,200
7	Employee costs	4,297,700
8	Transport and plant	200
9	Supplies and services	697,300
10	Procurement	1,806,600
11	Employee costs	1,647,900
12	Transport and plant	1,000
13	Supplies and services	9,500
14	Third party payments	334,300
15	Transfer to capital	-186,100
16	Community Empowerment Services	37,585,900
17	Employee costs	2,093,900
18	Premises costs	77,300
19	Transport and plant	5,300
20	Supplies and services	92,400
21	Transfer payments	35,317,000
22	Legal and Administration	6,800,300
23	Employee costs	5,751,000
24	Premises costs	30,000
25	Transport and plant	22,900
26	Supplies and services	1,109,700
27	Third party payments	35,000
28	Transfer Payments	20,000
29	Transfer to capital	-168,300
30	Chief Executive's Office	5,825,600
31	Employee costs	4,889,600
32	Transport and plant	4,600
33	Supplies and services	496,400
34	Third party payments	315,000
35	Transfer payments	120,000
36	Carried forward	58,142,600

CHIEF EXECUTIVE'S OFFICE

for the Year ending 31 March, 2020

<u>Line No.</u>	<u>Income</u>	<u>Estimate</u> <u>2019/20</u> £
1	Governance	55,000
2	Customer and client receipts	55,000
3	Human Resources	551,000
4	Customer and client receipts	93,300
5	Inter departmental trading income	457,700
6	Procurement	382,500
7	Customer and client receipts	237,900
8	Inter departmental trading income	144,600
9	Community Empowerment Services	934,000
10	Customer and client receipts	934,000
11	Legal and Administration	5,239,400
12	Customer and client receipts	4,354,000
13	Inter departmental trading income	885,400
14	Chief Executive's Office	201,400
15	Customer and client receipts	201,400
16	Carried forward	<hr/> 7,363,300

CHIEF EXECUTIVE'S OFFICE**Estimate of Expenditure and Income**

Line No.	<u>Expenditure</u>	<u>Estimate 2019/20</u> £
1	Brought forward	58,142,600
2	Transforming Glasgow PMO	511,500
3	Employee costs	505,300
4	Transport and plant	200
5	Supplies and services	6,000
6	ICT	46,476,200
7	Employee costs	8,969,200
8	Supplies and services	700,000
9	Third party payments	36,807,000
10	<u>Direct departmental expenditure</u>	<u>105,130,300</u>
11	Central Charges	-30,113,900
12	Capital charges	10,809,000
13	Central support allocations in	22,188,000
14	Central support allocations out	-63,110,900
15	<u>Total expenditure</u>	<u>75,016,400</u>

CHIEF EXECUTIVE'S OFFICE

for the Year ending 31 March, 2020

<u>Line No.</u>	<u>Income</u>	<u>Estimate 2019/20</u> £
1	Brought forward	7,363,300
2	Transforming Glasgow PMO	18,000
3	Customer and client receipts	18,000
4	ICT	8,225,000
5	Customer and client receipts	8,225,000
6	<u>Direct departmental income</u>	<u>15,606,300</u>
7	<u>Direct departmental net expenditure to summary page 5</u>	<u>89,524,000</u>
8	<u>Net expenditure</u>	<u>59,410,100</u>

DEVELOPMENT AND REGENERATION SERVICES

Estimate of Expenditure and Income

Line No.	Expenditure	Estimate 2019/20 £
1	Planning Services	6,443,100
2	Employee costs	5,614,400
3	Transport and plant	9,500
4	Supplies and services	139,200
5	Transfer payments	761,500
6	Transfer to capital	-81,500
7	Project Management - Design	7,037,900
8	Employee costs	5,682,000
9	Premises costs	5,733,300
10	Transport and plant	38,700
11	Supplies and services	992,800
12	Third party payments	178,100
13	Transfer to capital	-5,587,000
14	Housing Investment	113,638,100
15	Employee costs	3,129,100
16	Premises costs	13,500
17	Transport and plant	1,600
18	Supplies and services	776,100
19	Third party payments	275,500
20	Transfer payments	109,641,500
21	Transfer to capital	-199,200
22	Economic Development	18,751,700
23	Employee costs	5,094,900
24	Premises costs	655,000
25	Transport and plant	200
26	Supplies and services	7,228,900
27	Third party payments	324,500
28	Transfer payments	7,570,300
29	Transfer to capital	-2,122,100
30	Service Development	4,480,800
31	Employee costs	3,985,600
32	Premises costs	20,600
33	Transport and plant	80,500
34	Supplies and services	213,500
35	Third party payments	270,600
36	Transfer to capital	-90,000
37	Building Standards	2,303,300
38	Employee costs	2,154,600
39	Transport and plant	3,000
40	Supplies and services	36,700
41	Third party payments	109,000
42	Carried forward	152,654,900

DEVELOPMENT AND REGENERATION SERVICES

for the Year ending 31 March, 2020

<u>Line No.</u>	<u>Income</u>	<u>Estimate 2019/20</u> £
1	Planning Services	2,141,600
2	Other grants, reimbursements and contributions	161,000
3	Customer and client receipts	1,980,600
4	Project Management - Design	5,839,100
5	Customer and client receipts	5,371,100
6	Inter departmental trading income	468,000
7	Housing Investment	113,561,200
8	Other grants, reimbursements and contributions	109,352,000
9	Customer and client receipts	4,120,200
10	Interest	89,000
11	Economic Development	1,556,000
12	Other grants, reimbursements and contributions	796,000
13	Customer and client receipts	760,000
14	Service Development	474,400
15	Other grants, reimbursements and contributions	175,000
16	Customer and client receipts	299,400
17	Building Standards	3,355,100
18	Customer and client receipts	3,248,100
19	Inter departmental trading income	107,000
20	Carried forward	126,927,400

DEVELOPMENT AND REGENERATION SERVICES

Estimate of Expenditure and Income

<u>Line No.</u>	<u>Expenditure</u>	<u>Estimate 2019/20</u> £
1	Brought forward	152,654,900
2	Property and Land Services	210,190,200
3	Employee costs	50,680,800
4	Premises costs	66,142,900
5	Transport and plant	1,003,300
6	Supplies and services	70,945,500
7	Third party payments	21,417,700
8	Direct departmental expenditure	362,845,100
9	Central Charges	19,694,500
10	Capital charges	32,820,400
11	Central support allocations in	7,047,400
12	Central support allocations out	-20,173,300
13	Total expenditure	382,539,600

DEVELOPMENT AND REGENERATION SERVICES

for the Year ending 31 March, 2020

<u>Line No.</u>	<u>Income</u>	<u>Estimate 2019/20 £</u>
1	Brought forward	126,927,400
2	Property and Land Services	174,639,900
3	Customer and client receipts	16,366,800
4	Inter departmental trading income	158,273,100
5	Direct departmental income	301,567,300
6	Direct departmental net expenditure to summary page 5	61,277,800
7	Net expenditure	80,972,300

EDUCATION SERVICES

Estimate of Expenditure and Income

<u>Line No.</u>	<u>Expenditure</u>	<u>Estimate 2019/20</u> £
1	Support Services	3,604,200
2	Employee costs	3,299,300
3	Transport and plant	26,100
4	Supplies and services	278,800
5	Early Years	94,888,300
6	Employee costs	79,592,200
7	Premises costs	3,123,500
8	Transport and plant	15,600
9	Supplies and services	4,771,100
10	Third party payments	1,135,400
11	Transfer payments	6,250,500
12	Primary Schools	209,578,900
13	Employee costs	154,662,900
14	Premises costs	23,265,800
15	Transport and plant	1,149,900
16	Supplies and services	26,905,100
17	Third party payments	1,244,800
18	Transfer payments	2,350,400
19	Secondary Schools	210,779,900
20	Employee costs	133,394,500
21	Premises costs	63,548,500
22	Transport and plant	1,115,400
23	Supplies and services	10,209,400
24	Third party payments	1,566,200
25	Transfer payments	945,900
26	Additional Support For Learning	65,531,800
27	Employee costs	44,729,400
28	Premises costs	2,494,300
29	Transport and plant	8,583,800
30	Supplies and services	3,082,700
31	Third party payments	6,562,200
32	Transfer payments	79,400
33	Schools - Other	4,078,800
34	Employee costs	3,333,300
35	Premises costs	159,300
36	Transport and plant	111,900
37	Supplies and services	461,900
38	Third party payments	12,400
39	Carried forward	<hr/> 588,461,900

EDUCATION SERVICES

for the Year ending 31 March, 2020

<u>Line No.</u>	<u>Income</u>	<u>Estimate 2019/20</u> £
1	Support Services	202,000
2	Customer and client receipts	202,000
3	Early Years	4,455,800
4	Customer and client receipts	4,455,800
5	Primary Schools	3,293,400
6	Customer and client receipts	3,293,400
7	Secondary Schools	3,269,300
8	Customer and client receipts	3,269,300
9	Additional Support For Learning	2,192,600
10	Customer and client receipts	2,192,600
11	Schools - Other	810,500
12	Customer and client receipts	810,500
13	Carried forward	<hr/> 14,223,600

EDUCATION SERVICES

Estimate of Expenditure and Income

Line No.	<u>Expenditure</u>	Estimate <u>2019/20</u> £
1	Brought forward	588,461,900
2	Education Maintenance Allowance/Bursaries	3,259,800
3	Employee costs	170,000
4	Transfer payments	3,089,800
5	Gateway	122,600
6	Supplies and services	122,600
7	Education Improvement Services	1,949,700
8	Employee costs	1,558,000
9	Transport and plant	10,300
10	Supplies and services	355,900
11	Transfer payments	25,500
12	Education - Miscellaneous	2,116,500
13	Employee costs	9,000
14	Premises costs	1,698,400
15	Supplies and services	233,500
16	Third party payments	175,600
17	Education - Vocational Training	2,739,800
18	Employee costs	1,883,300
19	Transport and plant	361,400
20	Supplies and services	495,100
21	Direct departmental expenditure	598,650,300
22	Central Charges	67,128,000
23	Capital charges	40,477,200
24	Central support allocations in	26,650,800
25	Total expenditure	665,778,300

EDUCATION SERVICES

for the Year ending 31 March, 2020

Line No.	Income	Estimate 2019/20 £
1	Brought forward	14,223,600
2	Education Maintenance Allowance/Bursaries	3,000,000
3	Other grants, reimbursements and contributions	3,000,000
4	Education Improvement Services	1,786,800
5	Customer and client receipts	1,786,800
6	Direct departmental income	19,010,400
7	Direct departmental net expenditure to summary page 5	579,639,900
8	Net expenditure	646,767,900

FINANCIAL SERVICES

Estimate of Expenditure and Income

Line No.	<u>Expenditure</u>	Estimate <u>2019/20</u> £
1	Financial Strategy and Management	9,654,200
2	Employee costs	6,600,500
3	Premises costs	1,451,400
4	Transport and plant	1,495,900
5	Supplies and services	223,400
6	Transfer payments	10,000
7	Transfer to capital	-127,000
8	Financial Inclusion	1,725,200
9	Employee costs	1,351,900
10	Premises costs	48,000
11	Transport and plant	3,500
12	Supplies and services	100,500
13	Third party payments	35,000
14	Transfer payments	186,300
15	Audit and Inspection	1,435,500
16	Employee costs	1,415,900
17	Transport and plant	4,100
18	Supplies and services	10,500
19	Third party payments	5,000
20	Strathclyde Pension Fund Office	3,493,700
21	Employee costs	3,493,700
22	Council Tax Reduction Scheme/Benefits Payments	409,064,700
23	Housing benefit payments	331,883,400
24	Council Tax reduction	70,369,000
25	Scottish welfare fund	6,812,300
26	Assessor and Electoral Registration Office	3,448,100
27	Employee costs	3,044,700
28	Transport and plant	2,000
29	Supplies and services	401,400
30	Customer and Business Services	37,206,300
31	Employee costs	31,771,600
32	Premises costs	630,000
33	Transport and plant	12,300
34	Supplies and services	3,212,900
35	Transfer payments	1,599,200
36	Transfer to capital	-19,700
37	Carried forward	466,027,700

FINANCIAL SERVICES

for the Year ending 31 March, 2020

Line No.	<u>Income</u>	Estimate <u>2019/20</u> £
1	Financial Strategy and Management	7,718,400
2	Customer and client receipts	1,815,000
3	Inter departmental trading income	5,903,400
4	Financial Inclusion	852,200
5	Customer and client receipts	852,200
6	Audit and Inspection	228,000
7	Customer and client receipts	228,000
8	Strathclyde Pension Fund Office	4,454,700
9	Customer and client receipts	4,454,700
10	Council Tax Reduction Scheme/Benefits Payments	321,347,400
11	Other grants, reimbursements and contributions	321,347,400
12	Assessor and Electoral Registration Office	454,500
13	Customer and client receipts	454,500
14	Customer and Business Services	8,288,400
15	Other grants, reimbursements and contributions	4,015,000
16	Customer and client receipts	4,177,500
17	Inter departmental trading income	95,900
18	Carried forward	343,343,600

FINANCIAL SERVICES

Estimate of Expenditure and Income

Line No.	<u>Expenditure</u>	Estimate <u>2019/20</u> £
1	Brought forward	466,027,700
2	Support Services	6,203,900
3	External audit fees	768,000
4	Payments to other bodies	2,002,900
5	Transfer payments	723,500
6	Resource management	227,100
7	Members' allowances and expenses	2,482,400
8	<u>Direct departmental expenditure</u>	472,231,600
9	Central Charges	-27,178,500
10	Capital charges	130,800
11	Central support allocations in	17,017,000
12	Central support allocations out	-44,326,300
13	<u>Total expenditure</u>	445,053,100

FINANCIAL SERVICES

for the Year ending 31 March, 2020

Line No.	<u>Income</u>	Estimate <u>2019/20</u> £
1	Brought forward	343,343,600
2	Support Services	2,565,000
3	Customer and client receipts	2,565,000
4	<u>Direct departmental income</u>	<u>345,908,600</u>
5	<u>Direct departmental net expenditure to summary page 5</u>	<u>126,323,000</u>
6	<u>Net expenditure</u>	<u>99,144,500</u>

NEIGHBOURHOODS AND SUSTAINABILITY

Estimate of Expenditure and Income

Line No.	<u>Expenditure</u>	Estimate <u>2019/20</u> £
1	Clean Glasgow	2,375,200
2	Supplies and services	2,375,200
3	Bereavement Services	3,166,800
4	Employee costs	1,082,500
5	Premises costs	650,800
6	Transport and plant	87,800
7	Supplies and services	1,130,800
8	Third party payments	130,000
9	Allocations	84,900
10	Business Support	135,700
11	Employee costs	4,967,600
12	Premises costs	160,600
13	Transport and plant	145,300
14	Supplies and services	408,800
15	Allocations	-5,546,600
16	Project Management and Design	4,996,600
17	Employee costs	3,256,300
18	Premises costs	21,500
19	Transport and plant	27,700
20	Supplies and services	330,600
21	Third party payments	1,005,700
22	Allocations	354,800
23	Environmental Services	6,587,800
24	Employee costs	5,299,500
25	Premises costs	80,000
26	Transport and plant	110,500
27	Supplies and services	783,200
28	Third party payments	115,000
29	Transfer payments	23,000
30	Allocations	176,600
31	Public Toilets	428,700
32	Premises costs	198,900
33	Transport and plant	6,500
34	Supplies and services	204,900
35	Allocations	18,400
36	Carried forward	<hr/> 17,690,800

NEIGHBOURHOODS AND SUSTAINABILITY

for the Year ending 31 March, 2020

<u>Line No.</u>	<u>Income</u>	<u>Estimate 2019/20</u> £
1	Bereavement Services	4,511,000
2	Customer and client receipts	4,511,000
3	Business Support	135,700
4	Customer and client receipts	135,100
5	Inter departmental trading income	600
6	Project Management and Design	3,141,200
7	Customer and client receipts	25,000
8	Inter departmental trading income	3,116,200
9	Environmental Services	434,200
10	Customer and client receipts	237,500
11	Inter departmental trading income	196,700
12	Public Toilets	5,000
13	Customer and client receipts	5,000
14	Carried forward	<hr/> 8,227,100

NEIGHBOURHOODS AND SUSTAINABILITY

Estimate of Expenditure and Income

Line No.	<u>Expenditure</u>	Estimate <u>2019/20</u> £
1	Brought forward	17,690,800
2	Refuse Collection	29,387,600
3	Premises costs	5,000
4	Transport and plant	6,800
5	Supplies and services	29,129,300
6	Allocations	246,500
7	Street Cleansing	18,604,000
8	Employee costs	982,900
9	Transport and plant	528,000
10	Supplies and services	16,930,900
11	Allocations	162,200
12	Disposal Services	46,121,600
13	Employee costs	6,108,800
14	Premises costs	4,296,100
15	Transport and plant	3,141,000
16	Supplies and services	5,081,200
17	Third party payments	27,171,300
18	Allocations	323,200
19	Parking	3,267,800
20	Employee costs	917,300
21	Premises costs	274,800
22	Transport and plant	4,000
23	Supplies and services	1,879,100
24	Allocations	192,600
25	Parks and Open Spaces	26,093,500
26	Employee costs	5,077,700
27	Premises costs	863,200
28	Transport and plant	262,000
29	Supplies and services	18,839,300
30	Third party payments	434,300
31	Allocations	719,000
32	Transfer to capital	-102,000
33	Roads Operations	21,259,200
34	Employee costs	4,751,200
35	Premises costs	368,100
36	Transport and plant	147,200
37	Supplies and services	14,037,300
38	Third party payments	802,200
39	Allocations	1,153,200
40	Carried forward	<u>162,424,500</u>

NEIGHBOURHOODS AND SUSTAINABILITY

for the Year ending 31 March, 2020

<u>Line No.</u>	<u>Income</u>	<u>Estimate 2019/20</u> £
1	Brought forward	8,227,100
2	Refuse Collection	4,850,100
3	Customer and client receipts	4,378,900
4	Inter departmental trading income	471,200
5	Street Cleansing	203,500
6	Customer and client receipts	201,500
7	Inter departmental trading income	2,000
8	Disposal Services	6,725,900
9	Customer and client receipts	5,987,100
10	Inter departmental trading income	738,800
11	Parking	23,724,500
12	Customer and client receipts	23,693,500
13	Inter departmental trading income	31,000
14	Parks and Open Spaces	6,517,200
15	Other grants, reimbursements and contributions	17,900
16	Customer and client receipts	4,256,200
17	Inter departmental trading income	2,243,100
18	Roads Operations	965,000
19	Customer and client receipts	439,600
20	Inter departmental trading income	525,400
21	Carried forward	<hr/> 51,213,300

NEIGHBOURHOODS AND SUSTAINABILITY

Estimate of Expenditure and Income

Line No.	<u>Expenditure</u>	Estimate <u>2019/20</u> £
1	Brought forward	162,424,500
2	Traffic Management	7,530,500
3	Employee costs	1,880,900
4	Premises costs	2,600
5	Transport and plant	44,700
6	Supplies and services	3,278,100
7	Third party payments	2,234,200
8	Allocations	90,000
9	Trading Standards	1,286,600
10	Employee costs	1,170,800
11	Transport and plant	17,600
12	Supplies and services	98,200
13	Community Safety	18,992,200
14	Employee costs	13,389,900
15	Premises costs	393,900
16	Transport and plant	420,300
17	Supplies and services	4,788,100
18	<u>Direct departmental expenditure</u>	<u>190,233,800</u>
19	Central Charges	52,081,100
20	Capital charges	30,826,600
21	Central support allocations in	21,254,500
22	<u>Total expenditure</u>	<u>242,314,900</u>

NEIGHBOURHOODS AND SUSTAINABILITY

for the Year ending 31 March, 2020

<u>Line No.</u>	<u>Income</u>	<u>Estimate 2019/20</u> £
1	Brought forward	51,213,300
2	Traffic Management	4,808,900
3	Customer and client receipts	4,733,900
4	Inter departmental trading income	75,000
5	Trading Standards	35,700
6	Customer and client receipts	35,700
7	Community Safety	12,510,700
8	Other grants, reimbursements and contributions	4,846,800
9	Customer and client receipts	1,844,700
10	Interest	700
11	Inter departmental trading income	5,818,500
12	Direct departmental income	68,568,600
13	Direct departmental net expenditure to summary page 5	121,665,200
14	Net expenditure	173,746,300

SOCIAL WORK SERVICES

Estimate of Expenditure and Income

Line No.	<u>Expenditure</u>	Estimate <u>2019/20</u> £
1	Adults	178,681,500
2	Employee costs	31,160,600
3	Premises costs	10,945,800
4	Transport and plant	1,290,100
5	Supplies and services	5,394,600
6	Third party payments	105,618,700
7	Transfer payments	22,700,300
8	Allocations	745,000
9	Capital financing costs	826,400
10	Children and Families	137,306,200
11	Employee costs	56,158,600
12	Premises costs	1,480,300
13	Transport and plant	1,482,200
14	Supplies and services	3,513,900
15	Third party payments	71,411,400
16	Transfer payments	3,259,800
17	Criminal Justice	19,413,400
18	Employee costs	14,352,100
19	Premises costs	574,300
20	Transport and plant	81,200
21	Supplies and services	2,483,900
22	Third party payments	1,865,900
23	Transfer payments	56,000
24	Older People/Physical Disabilities	247,610,300
25	Employee costs	105,814,100
26	Premises costs	3,830,600
27	Transport and plant	1,401,700
28	Supplies and services	37,756,800
29	Third party payments	94,531,600
30	Transfer payments	4,275,500
31	Resources	30,402,900
32	Employee costs	16,409,000
33	Premises costs	5,440,300
34	Transport and plant	1,600,100
35	Supplies and services	7,652,900
36	Third party payments	45,600
37	Allocations	-745,000
38	Carried forward	613,414,300

SOCIAL WORK SERVICES

for the Year ending 31 March, 2020

<u>Line No.</u>	<u>Income</u>	<u>Estimate</u> <u>2019/20</u> £
1	Adults	28,986,600
2	Other grants, reimbursements and contributions	14,463,100
3	Customer and client receipts	14,428,100
4	Inter departmental trading income	95,400
5	Children and Families	1,527,000
6	Other grants, reimbursements and contributions	121,200
7	Customer and client receipts	1,405,800
8	Criminal Justice	4,648,900
9	Other grants, reimbursements and contributions	3,994,600
10	Customer and client receipts	654,300
11	Older People/Physical Disabilities	22,612,600
12	Other grants, reimbursements and contributions	32,700
13	Customer and client receipts	20,849,600
14	Inter departmental trading income	1,730,300
15	Resources	126,834,600
16	Other grants, reimbursements and contributions	124,669,300
17	Customer and client receipts	1,558,600
18	Inter departmental trading income	606,700
19	Carried forward	<hr/> 184,609,700

SOCIAL WORK SERVICES

Estimate of Expenditure and Income

<u>Line No.</u>	<u>Expenditure</u>	<u>Estimate 2019/20</u> £
1	Brought forward	613,414,300
2	Direct departmental expenditure	613,414,300
3	Central Charges	32,843,100
4	Capital charges	2,861,300
5	Central support allocations in	29,981,800
6	Total expenditure	646,257,400

SOCIAL WORK SERVICES

for the Year ending 31 March, 2020

<u>Line No.</u>	<u>Income</u>	<u>Estimate 2019/20</u> £
1	Brought forward	184,609,700
2	Direct departmental income	184,609,700
3	Direct departmental net expenditure to summary page 5	428,804,600
4	Net expenditure	461,647,700

RELATED COMPANIES, JOINT BOARDS AND MANAGED SERVICES

Estimate of Expenditure and Income

<u>Line No.</u>	<u>Expenditure</u>	<u>Estimate 2019/20 £</u>
1	City Building Glasgow JV	2,851,000
2	Third party payments	995,000
3	Transfer payments	1,856,000
4	City Building Contracts	500,000
5	Third party payments	500,000
6	City Parking (Glasgow) LLP	5,417,200
7	Premises costs	1,317,000
8	Third party payments	4,100,200
9	Glasgow Life	74,963,000
10	Third party payments	74,963,000
11	City Property (Glasgow) LLP	1,330,600
12	Third party payments	1,330,600
13	City Property Investment	2,217,200
14	Third party payments	2,217,200
15	Strathclyde Partnership for Transport	10,743,200
16	Concessionary fares	839,900
17	Passenger transportation	9,903,300
18	Jobs and Business Glasgow	4,891,400
19	Third party payments	4,891,400
20	Managed Services - Scientific Services	2,945,200
21	Employee costs	1,702,100
22	Premises costs	362,000
23	Transport and plant	25,200
24	Supplies and services	353,600
25	Support services	173,700
26	Allocations	90,600
27	Capital financing costs	238,000
28	Carried forward	<u>105,858,800</u>

**RELATED COMPANIES, JOINT BOARDS AND
MANAGED SERVICES**

for the Year ending 31 March, 2020

<u>Line No.</u>	<u>Income</u>	<u>Estimate 2019/20</u> £
1	City Building Glasgow JV	139,300
2	Customer and client receipts	139,300
3	City Parking (Glasgow) LLP	1,317,000
4	Customer and client receipts	1,317,000
5	Managed Services - Scientific Services	2,945,200
6	Other grants, reimbursements and contributions	325,000
7	Customer and client receipts	1,817,000
8	Interest	40,200
9	Inter departmental trading income	763,000
10	Carried forward	4,401,500

**RELATED COMPANIES, JOINT BOARDS AND
MANAGED SERVICES****Estimate of Expenditure and Income**

Line No.	<u>Expenditure</u>	Estimate <u>2019/20</u> £
1	Brought forward	105,858,800
2	<u>Direct departmental expenditure</u>	<u>105,858,800</u>
3	<u>Total expenditure</u>	<u>105,858,800</u>

**RELATED COMPANIES, JOINT BOARDS AND
MANAGED SERVICES**

for the Year ending 31 March, 2020

<u>Line No.</u>	<u>Income</u>	<u>Estimate 2019/20 £</u>
1	Brought forward	4,401,500
2	Total income	4,401,500
3	Direct departmental net expenditure to summary page 5	101,457,300
4	Net Expenditure	101,457,300

Trading Operations Estimates 2019/20

TRADING OPERATIONS ESTIMATES

for year ending 31 March 2020

	<u>2019/20</u> £	<u>2019/20</u> £	<u>2019/20</u> £
	Income	Expenditure	Gross Surplus
Trading Operations			
Transport	29,597,100	28,900,700	696,400
Area Operations	81,958,700	81,051,800	906,900
	<u>111,555,800</u>	<u>109,952,500</u>	<u>1,603,300</u>
Contribution to General Fund			1,497,300
Net Surplus			<u><u>106,000</u></u>

TRADING OPERATIONS ESTIMATES
for year ending 31 March 2020

	Estimate <u>2019/20</u> £
<u>Expenditure:</u>	109,952,500
Employee costs	61,114,200
Premises costs	1,734,300
Transport and plant	32,854,100
Supplies and services	7,279,100
Third party payments	1,651,900
Allocations	1,934,600
Capital charges	87,000
Central support allocations in	3,297,300
<u>Income:</u>	111,555,800
Customer and client receipts	2,480,600
Inter departmental trading income	109,075,200
Gross Surplus	1,603,300
Contribution to General Fund	1,497,300
<u>Net Surplus</u>	106,000