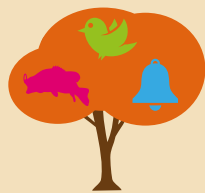


GLASGOW GREEN DEAL



Action Plan





Glasgow's Green Deal is a 9-year mission to transform the city's economy to tackle the climate and ecological emergency.

The council previously produced a high-level Green Deal roadmap which has now been taken forward into this document: our Action Plan and Outcomes Framework. This plan details the next steps we will take, in collaboration with key city stakeholders, to implement the Green Deal.

Green Deal Mission

Equitable, net zero carbon, climate resilient living by 2030

To support this mission, there are three inter-linked objectives:

1. Eliminate poverty and deliver justice through inclusion and equality
2. Reduce emissions and build climate resilience
3. Create prosperity, sustainable jobs and high-quality places.

There are eight key areas of focus where action is already underway but where significant acceleration in the pace and scale of delivery is needed:

- Maximising energy efficiency
- Increasing renewables deployment
- Clean, safe and connected mobility
- Tackling residual emissions
- Infrastructure and connectivity
- Conservation, restoration and valuing of nature
- Competitive industry and circular economy
- Adaptation and resilience

The following areas of work are levers of change with the potential to deliver wide-ranging positive change beyond their immediate focus. If used successfully, these levers can enable activity in each of the focus areas:

- Co-design, participation and inclusion
- Education, skills, training and capacity building
- Research, innovation and market-making
- Funding and finance
- Institutional and civic re-design
- Policy, powers and regulation
- Arts, culture and media
- Monitoring, evaluation, reflection and learning

This Action Plan is focused on direct delivery activity, as well as wider enabling activity to facilitate other council services and stakeholders across the city to play their role in the city's economic transition. It will be a living document, updated and expanded over time.

The plan sets out six outcomes that will be achieved by 2027 and the high-level activities that will be put in place by 2025 to achieve these.

OUTCOMES FRAMEWORK



Mission

Equitable, net zero and climate resilient-living by 2030

Long Term Outcomes (by 2027)

Organisations have a full set of competencies and capabilities and appetite needed for a new economic system

Glaswegians are safeguarded through the transition to a net zero, climate resilient economy

Glasgow's finance systems and flows support an equitable and sustainable economy

Glasgow is where global solutions to the hardest challenges of decarbonisation and adaptation are found

The city's power is more equitably distributed and shared, with citizens having a significant stake in how it's governed

Considerations of sustainability, climate and equity are standard in economic planning

Activities (by 2025)

1. Ensure the city enables and directs the transition, by building capacity and changing attitudes, behaviours and cultures

2. Ensure a strong framework of support for all those affected by the transition to a net zero, climate resilient economy

3. Mobilise capital so the City Council meets the investment needs of the Climate Plan and ensure wider flows are compatible with the Paris Agreement

4. Address the complex barriers to widespread action, by developing, showing and scaling systemic solutions

5. Mobilise a critical mass of businesses, community groups and citizens and involve them in the politics needed for a new green economy

6. Build momentum by mainstreaming fair mitigation and adaptation through all economic development activity

GLASGOW GREEN DEAL
CAPACITY BUILDING



OUTCOME 1



Organisations have a full set of competencies, capabilities and appetite needed for a new economic system

Activity	Action	Description
Capacity Building - ensure the city enables and directs the transition by building capacity and changing attitudes and cultures	1	Complete the rollout of Climate Literacy training across the Economic Development division
	2	Support the ongoing development of evidence on the environmental impact on the economy
	3	Finalise the delivery and reporting arrangements for Green Economy-related elements of UKSPF
	4	Launch a Green Business Support offer to provide enhanced support and guidance to SMEs
	5	Work with organisations across the city to scope collective capabilities needed for economic transition

GLASGOW GREEN DEAL
SKILLS



OUTCOME 2



Glaswegians are safeguarded through the transition to a net zero, climate resilient economy

Activity	Action	Description
Skills – Ensure a strong framework of support for all those affected by the transition to a net zero, climate resilient economy	6	Set up and support a Just Transition Working Group for the City Council
	7	Develop and run cross sectoral green skills programmes to support reskilling and upskilling in key industries including offsite manufacturing and construction, transport, district heating, housing retrofit and nature-based solutions
	8	Deliver the Just Transition Skills Action Plan so people are equipped with green economy skills, particularly those in jobs at risk from the impacts of climate change and the transition to a low carbon, climate resilient economy

“ (The recent IPCC report) is a code red for humanity. The alarm bells are deafening, and the evidence is irrefutable: greenhouse gas emissions from fossil-fuel burning and deforestation are choking our planet and putting billions of people at immediate risk. Global heating is affecting every region on Earth, with many of the changes becoming irreversible. ”

António Guterres, UN Secretary General

GLASGOW GREEN DEAL
FINANCE



OUTCOME 3



Glasgow's finance systems and flows support an equitable and sustainable economy

Activity	Action	Description
Finance – Mobilise capital so the city can meet investment needs of the Glasgow Climate Plan and ensure wider flows are compatible with the Paris Agreement	9	Complete the study on the economics and financing of the Glasgow Green Deal
	10	Set out and agree the Climate Investment Framework for Glasgow
	11	Implement a green budgeting approach into the Council's budget process
	12	Set up a project development facility to support the development of business cases for climate investment
	13	Set up a blended finance facility for investment in Glasgow City Region
	14	Coordinate an investor dialogue and market engagement on the city's climate investment needs linked to actions in the Glasgow Climate Plan
	15	Develop and explore the role of a range of public-private partnerships in the city's climate finance investment needs linked to actions in the Glasgow Climate Plan
	16	Develop and issue a Community Municipal Investment linked to actions in the Glasgow Climate Plan
	17	Participate in the Cities Commission for Climate Investment (3Ci) to standardise the investment process for councils
18	Assess the viability of revenue raising powers from land value capture, with particular focus on a fund for new development and large-scale infrastructure projects	

GLASGOW GREEN DEAL
INNOVATION



OUTCOME 4



Glasgow is where global solutions to the hardest challenges of decarbonisation and adaptation are found

Activity	Action	Description
Innovation – address the complex barriers to widespread decarbonisation and adaptation, by developing, showing, and scaling systemic solutions	19	Develop a city Green Economy Innovation Programme through participation in the EU Horizon Europe Missions and associated funding calls
	20	Continue to develop a Climate-Smart Forest Economy Programme and associated forestry and construction value chains in Glasgow and the wider region
	21	Build on existing activity underway across the City Council and wider Glasgow to establish a market making approach to hydrogen with Council teams, Scottish and UK Governments and public/private sector partners

“ The Glasgow Green Deal is a mechanism that will not only create thousands of new jobs in the city and improve our economic competitiveness, but also deliver a fairer and more equal economy where everyone benefits. The Deal will benefit individual Glaswegians, our communities and businesses as we move towards the Net-Zero future that we have to reach to tackle the climate emergency. ”

Councillor Susan Aitken, Leader of Glasgow City Council

GLASGOW GREEN DEAL
INVOLVEMENT



OUTCOME 5



The city's power is more equitably distributed and shared, with citizens having a significant stake in how it's governed

Activity	Action	Description
Mobilisation – mobilise a critical mass of businesses, community groups and citizens which support the transition and involve them in the politics needed for a new Green Economy	22	Develop a community mobilisation and involvement approach, based on systems maps of actors and their contributions to the Green Deal
	23	Develop and run a community grants programme to support development of the Green Economy
	24	Support the ongoing development of the action plan contained within the Circular Economy Route Map for harmful consumption, based around a new economic model of doughnut economics
	25	Develop and agree a clear city-level governance structure for the Green Economy, including the roles of Sustainable Glasgow, GEL, GPEG and other partner groups

GLASGOW GREEN DEAL
BUSINESS SUPPORT



OUTCOME 6



Considerations of sustainability, climate and equity are standard in economic planning

Activity	Action	Description
Mainstreaming - Build momentum by mainstreaming fair mitigation and adaptation through all economic development activity	26	Launch a Green Business Grant to provide support to help with the capital costs of decarbonisation for SMEs
	27	Assess the emissions impact of sectors in Glasgow's economy, and pilot development of a sector-level decarbonisation and adaptation study, before rolling out to other key sectors
	28	Assess the emissions impact of sectors in Glasgow's economy, and pilot development of a sector-level decarbonisation and adaptation study, before rolling out to other key sectors

“ The council and our city partners will work together to support businesses to transition to net zero, promote climate innovation and identify ways to finance the green infrastructure changes we need. The Glasgow Green Deal can underpin a shift in our city economy over the coming decade to make the city more resilient and realise the environmental and economic benefits that we all want. ”

Councillor Angus Millar, Convener for Climate and the Glasgow Green Deal at Glasgow City Council



Website www.glasgow.gov.uk/glasgowgreendeal



**GLASGOW
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