

GLASGOW CITY COUNCIL
REVENUE ESTIMATES for the YEAR ENDING
31 March 2021



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REVENUE ESTIMATES 2020/21

SUMMARY OF AGGREGATE ESTIMATES

Line No.		Estimate 2020/21
		<u>£</u>
1	Service Expenditure	2,728,916,300
2	Service Income	1,064,084,100
3	<u>Total Net Service Expenditure</u>	<u>1,664,832,200</u>
4	Changes in Balances	-8,047,000
5	<u>Total Net Expenditure</u>	<u>1,656,785,200</u>
6	<u>Central Government Grant</u>	<u>1,347,576,000</u>
7	<u>Balance to be met from Local Taxes</u>	<u>309,209,200</u>

2019/20 £	COUNCIL TAX	2020/21 £
883.33	Band A	924.00
1,030.56	Band B	1,078.00
1,177.78	Band C	1,232.00
1,325.00	Band D	1,386.00
1,740.90	Band E	1,821.05
2,153.13	Band F	2,252.25
2,594.79	Band G	2,714.25
3,246.25	Band H	3,395.70

REVENUE ESTIMATES 2020/21

NET DIRECT SERVICE EXPENDITURE

Line No.		Estimate 2020/21
1	Chief Executive's Office	77,783,700
2	Development and Regeneration Services	56,467,100
3	Education Services	633,237,600
4	Financial Services	134,783,100
5	Neighbourhoods and Sustainability	121,376,200
6	Social Work Services	441,169,800
7	Related Companies, Joint Boards and Managed Services	105,595,100
8	Net Direct Expenditure	<u>1,570,412,600</u>
9	Financing Costs	93,398,000
10	Allocations	-2,732,100
11	Contribution from Trading Operations and Related Companies	-7,824,400
12	Contributions to/from Funds	11,578,100
13	Net Service Expenditure	<u>1,664,832,200</u>
14	Changes in Balances	-8,047,000
15	<u>Total Net Expenditure</u>	<u>1,656,785,200</u>

REVENUE ESTIMATES 2020/21

EXPENDITURE ANALYSIS

Line No.		Estimate 2020/21
		<hr/>
1	Employee costs	898,515,300
2	Premises costs	203,981,400
3	Supplies and services	287,686,100
4	Transport and plant	23,286,000
5	Transfer payments	714,194,600
6	Third party payments	506,367,800
7	Capital financing costs	95,400,600
8	Allocations <i>(Transfers to capital, Departmental allocations, Central support allocations)</i>	-14,035,600
9	Contributions to funds	13,520,100
10	<hr/> Service Expenditure <hr/>	<hr/> 2,728,916,300 <hr/>

REVENUE ESTIMATES 2020/21

INCOME ANALYSIS

Line No.		Estimate 2020/21
		<hr/>
1	Other grants, reimbursements and contributions	696,978,900
2	Customer and client receipts	171,072,200
3	Interest	1,029,200
4	Interdepartmental charges for services	185,237,400
5	Contribution from Trading Operations and Related Companies	7,824,400
6	Contributions from funds	1,942,000
7	Service Income	<hr/> 1,064,084,100 <hr/>

**Service Revenue
Estimates
2020/21**

CHIEF EXECUTIVE'S OFFICE**Estimate of Expenditure and Income**

<u>Line No.</u>	<u>Expenditure</u>	<u>Estimate 2020/21</u> £
1	Governance	965,600
2	Employee costs	1,306,700
3	Transport and plant	2,800
4	Supplies and services	6,100
5	Transfer to capital	-350,000
6	Human Resources	4,529,700
7	Employee costs	3,917,200
8	Premises costs	18,800
9	Transport and plant	200
10	Supplies and services	593,500
11	Procurement	2,324,600
12	Employee costs	2,145,000
13	Transport and plant	1,000
14	Supplies and services	9,500
15	Third party payments	355,000
16	Transfer to capital	-185,900
17	Community Empowerment Services	28,383,800
18	Employee costs	2,071,600
19	Premises costs	78,100
20	Transport and plant	7,000
21	Supplies and services	91,000
22	Transfer payments	26,136,100
23	Legal and Administration	7,739,400
24	Employee costs	6,258,500
25	Premises costs	33,000
26	Transport and plant	22,900
27	Supplies and services	1,470,000
28	Third party payments	35,000
29	Transfer Payments	20,000
30	Transfer to capital	-100,000
31	Chief Executive's Office	5,961,200
32	Employee costs	5,097,200
33	Transport and plant	5,900
34	Supplies and services	369,100
35	Third party payments	369,000
36	Transfer payments	120,000
37	Carried forward	49,904,300

CHIEF EXECUTIVE'S OFFICE

for the Year ending 31 March, 2021

<u>Line No.</u>	<u>Income</u>	<u>Estimate 2020/21 £</u>
1	Governance	139,100
2	Customer and client receipts	55,000
3	Inter departmental trading income	84,100
4	Human Resources	994,200
5	Customer and client receipts	177,700
6	Inter departmental trading income	816,500
7	Procurement	806,900
8	Customer and client receipts	273,900
9	Inter departmental trading income	533,000
10	Community Empowerment Services	912,600
11	Customer and client receipts	884,000
12	Inter departmental trading income	28,600
13	Legal and Administration	5,210,400
14	Customer and client receipts	4,358,300
15	Inter departmental trading income	852,100
16	Chief Executive's Office	351,400
17	Customer and client receipts	266,100
18	Inter departmental trading income	85,300
19	Carried forward	<hr/> 8,414,600

CHIEF EXECUTIVE'S OFFICE**Estimate of Expenditure and Income**

Line No.	<u>Expenditure</u>	<u>Estimate 2020/21</u> £
1	Brought forward	49,904,300
2	Transforming Glasgow PMO	486,100
3	Employee costs	479,900
4	Transport and plant	200
5	Supplies and services	6,000
6	ICT	44,050,900
7	Employee costs	9,313,900
8	Supplies and services	700,000
9	Third party payments	34,037,000
10	<u>Direct departmental expenditure</u>	<u>94,441,300</u>
11	Central Charges	-26,426,900
12	Capital charges	9,769,100
13	Central support allocations in	22,978,200
14	Central support allocations out	-59,174,200
15	<u>Total expenditure</u>	<u>68,014,400</u>

CHIEF EXECUTIVE'S OFFICE

for the Year ending 31 March, 2021

<u>Line No.</u>	<u>Income</u>	<u>Estimate 2020/21</u> £
1	Brought forward	8,414,600
2	Transforming Glasgow PMO	18,000
3	Customer and client receipts	18,000
4	ICT	8,225,000
5	Customer and client receipts	8,225,000
6	<u>Direct departmental income</u>	<u>16,657,600</u>
7	<u>Direct departmental net expenditure to summary page 5</u>	<u>77,783,700</u>
8	<u>Net expenditure</u>	<u>51,356,800</u>

DEVELOPMENT AND REGENERATION SERVICES

Estimate of Expenditure and Income

Line No.	<u>Expenditure</u>	Estimate <u>2020/21</u> £
1	Planning Services	6,534,600
2	Employee costs	5,849,400
3	Transport and plant	9,500
4	Supplies and services	139,200
5	Transfer payments	536,500
6	Project Management - Design	7,071,200
7	Employee costs	5,880,900
8	Premises costs	5,652,700
9	Transport and plant	38,700
10	Supplies and services	907,800
11	Third party payments	178,100
12	Transfer to capital	-5,587,000
13	Housing Investment	127,540,400
14	Employee costs	3,505,200
15	Premises costs	13,500
16	Transport and plant	1,600
17	Supplies and services	828,300
18	Third party payments	1,951,800
19	Transfer payments	121,593,400
20	Transfer to capital	-353,400
21	Economic Development	158,361,600
22	Employee costs	5,254,300
23	Premises costs	669,100
24	Transport and plant	200
25	Supplies and services	7,228,900
26	Third party payments	5,672,700
27	Transfer payments	141,665,300
28	Transfer to capital	-2,128,900
29	Service Development	4,410,500
30	Employee costs	3,634,500
31	Premises costs	20,600
32	Transport and plant	80,900
33	Supplies and services	533,900
34	Third party payments	140,600
35	Building Standards	2,184,200
36	Employee costs	2,035,500
37	Transport and plant	3,000
38	Supplies and services	36,700
39	Third party payments	109,000
40	Carried forward	306,102,500

DEVELOPMENT AND REGENERATION SERVICES

for the Year ending 31 March, 2021

<u>Line No.</u>	<u>Income</u>	<u>Estimate 2020/21 £</u>
1	Planning Services	2,171,600
2	Other grants, reimbursements and contributions	161,000
3	Customer and client receipts	2,010,600
4	Project Management - Design	5,839,100
5	Customer and client receipts	5,371,100
6	Inter departmental trading income	468,000
7	Housing Investment	127,688,900
8	Other grants, reimbursements and contributions	123,565,000
9	Customer and client receipts	3,970,200
10	Inter departmental trading income	64,700
11	Interest	89,000
12	Economic Development	142,390,000
13	Other grants, reimbursements and contributions	141,689,000
14	Customer and client receipts	701,000
15	Service Development	299,400
16	Customer and client receipts	299,400
17	Building Standards	3,505,100
18	Customer and client receipts	3,398,100
19	Inter departmental trading income	107,000
20	Carried forward	<hr/> 281,894,100

DEVELOPMENT AND REGENERATION SERVICES

Estimate of Expenditure and Income

Line No.	<u>Expenditure</u>	Estimate <u>2020/21</u> £
1	Brought forward	306,102,500
2	Property and Land Services	211,028,700
3	Employee costs	50,654,900
4	Premises costs	64,932,700
5	Transport and plant	1,029,900
6	Supplies and services	73,026,500
7	Third party payments	21,384,700
8	<u>Direct departmental expenditure</u>	<u>517,131,200</u>
9	Central Charges	25,400,500
10	Capital charges	37,494,500
11	Central support allocations in	7,613,400
12	Central support allocations out	-19,707,400
13	<u>Total expenditure</u>	<u>542,531,700</u>

DEVELOPMENT AND REGENERATION SERVICES

for the Year ending 31 March, 2021

<u>Line No.</u>	<u>Income</u>	<u>Estimate 2020/21 £</u>
1	Brought forward	281,894,100
2	Property and Land Services	178,770,000
3	Customer and client receipts	15,493,200
4	Inter departmental trading income	163,276,800
5	<u>Direct departmental income</u>	<u>460,664,100</u>
6	<u>Direct departmental net expenditure to summary page 5</u>	<u>56,467,100</u>
7	<u>Net expenditure</u>	<u>81,867,600</u>

EDUCATION SERVICES

Estimate of Expenditure and Income

Line No.	<u>Expenditure</u>	Estimate <u>2020/21</u> £
1	Support Services	9,006,000
2	Employee costs	8,701,100
3	Transport and plant	26,100
4	Supplies and services	278,800
5	Early Years	115,463,200
6	Employee costs	82,089,300
7	Premises costs	3,211,900
8	Transport and plant	26,100
9	Supplies and services	4,750,000
10	Third party payments	1,135,400
11	Transfer payments	24,250,500
12	Primary Schools	220,628,400
13	Employee costs	165,008,000
14	Premises costs	23,570,100
15	Transport and plant	1,149,900
16	Supplies and services	27,305,200
17	Third party payments	1,244,800
18	Transfer payments	2,350,400
19	Secondary Schools	221,105,300
20	Employee costs	140,724,100
21	Premises costs	65,714,100
22	Transport and plant	1,115,400
23	Supplies and services	11,039,600
24	Third party payments	1,566,200
25	Transfer payments	945,900
26	Additional Support For Learning	67,711,600
27	Employee costs	46,370,400
28	Premises costs	2,576,500
29	Transport and plant	8,459,200
30	Supplies and services	3,140,500
31	Third party payments	7,085,600
32	Transfer payments	79,400
33	Schools - Other	4,218,000
34	Employee costs	3,468,500
35	Premises costs	159,300
36	Transport and plant	111,900
37	Supplies and services	461,900
38	Third party payments	16,400
39	Carried forward	<hr/> 638,132,500

EDUCATION SERVICES

for the Year ending 31 March, 2021

<u>Line No.</u>	<u>Income</u>	<u>Estimate</u> <u>2020/21</u> £
1	Support Services	117,200
2	Customer and client receipts	117,200
3	Early Years	1,556,700
4	Customer and client receipts	1,556,700
5	Primary Schools	3,354,700
6	Customer and client receipts	3,354,700
7	Secondary Schools	3,316,600
8	Customer and client receipts	3,316,600
9	Additional Support For Learning	1,844,500
10	Customer and client receipts	1,844,500
11	Schools - Other	834,800
12	Customer and client receipts	834,800
13	Carried forward	<u>11,024,500</u>

EDUCATION SERVICES

Estimate of Expenditure and Income

Line No.	<u>Expenditure</u>	Estimate 2020/21 £
1	Brought forward	638,132,500
2	Education Maintenance Allowance/Bursaries	3,175,100
3	Employee costs	175,100
4	Transfer payments	3,000,000
5	Gateway	122,600
6	Supplies and services	122,600
7	Education Improvement Services	1,964,700
8	Employee costs	1,573,000
9	Transport and plant	10,300
10	Supplies and services	355,900
11	Transfer payments	25,500
12	Education - Miscellaneous	2,864,400
13	Employee costs	90,000
14	Premises costs	1,728,700
15	Transport and plant	4,600
16	Supplies and services	851,300
17	Third party payments	189,800
18	Education - Vocational Training	2,791,400
19	Employee costs	1,938,900
20	Transport and plant	361,400
21	Supplies and services	491,100
22	Direct departmental expenditure	649,050,700
23	Central Charges	63,555,700
24	Capital charges	38,427,600
25	Central support allocations in	25,128,100
26	Total expenditure	712,606,400

EDUCATION SERVICES

for the Year ending 31 March, 2021

Line No.	<u>Income</u>	Estimate <u>2020/21</u> £
1	Brought forward	11,024,500
2	Education Maintenance Allowance/Bursaries	3,000,000
3	Other grants, reimbursements and contributions	3,000,000
4	Education Improvement Services	1,788,600
5	Customer and client receipts	1,788,600
6	Direct departmental income	15,813,100
7	Direct departmental net expenditure to summary page 5	633,237,600
8	Net expenditure	696,793,300

FINANCIAL SERVICES

Estimate of Expenditure and Income

<u>Line No.</u>	<u>Expenditure</u>	<u>Estimate 2020/21</u> £
1	Financial Strategy and Management	11,267,600
2	Employee costs	6,388,400
3	Premises costs	1,498,100
4	Transport and plant	283,000
5	Supplies and services	3,197,100
6	Transfer payments	10,000
7	Transfer to capital	-109,000
8	Financial Inclusion	1,700,800
9	Employee costs	1,327,500
10	Premises costs	48,000
11	Transport and plant	3,500
12	Supplies and services	100,500
13	Third party payments	35,000
14	Transfer payments	186,300
15	Audit and Inspection	1,732,700
16	Employee costs	1,718,100
17	Transport and plant	4,100
18	Supplies and services	5,500
19	Third party payments	5,000
20	Strathclyde Pension Fund Office	3,240,300
21	Employee costs	3,240,300
22	Council Tax Reduction Scheme/Benefits Payments	358,390,700
23	Housing benefit payments	273,327,400
24	Council Tax Reduction	73,619,000
25	Scottish Welfare Fund	11,444,300
26	Assessor and Electoral Registration Office	3,662,800
27	Employee costs	3,259,400
28	Transport and plant	2,000
29	Supplies and services	401,400
30	Customer and Business Services	36,065,900
31	Employee costs	31,239,700
32	Premises costs	630,000
33	Transport and plant	12,300
34	Supplies and services	2,705,000
35	Transfer payments	1,499,200
36	Transfer to capital	-20,300
37	Carried forward	416,060,800

FINANCIAL SERVICES

for the Year ending 31 March, 2021

<u>Line No.</u>	<u>Income</u>	<u>Estimate 2020/21</u> £
1	Financial Strategy and Management	7,269,200
2	Customer and client receipts	2,310,500
3	Inter departmental trading income	4,958,700
4	Financial Inclusion	884,700
5	Customer and client receipts	884,700
6	Audit and Inspection	238,000
7	Customer and client receipts	238,000
8	Strathclyde Pension Fund Office	4,201,300
9	Customer and client receipts	4,201,300
10	Council Tax Reduction Scheme/Benefits Payments	263,347,400
11	Other grants, reimbursements and contributions	263,347,400
12	Assessor and Electoral Registration Office	650,500
13	Customer and client receipts	650,500
14	Customer and Business Services	8,152,900
15	Other grants, reimbursements and contributions	3,885,700
16	Customer and client receipts	4,154,700
17	Inter departmental trading income	112,500
18	Carried forward	<hr/> 284,744,000

FINANCIAL SERVICES

Estimate of Expenditure and Income

Line No.	Expenditure	Estimate 2020/21 £
1	Brought forward	416,060,800
2	Support Services	6,031,300
3	External audit fees	734,000
4	Payments to other bodies	2,002,900
5	Transfer payments	738,700
6	Members' allowances and expenses	2,555,700
7	Direct departmental expenditure	422,092,100
8	Central Charges	-29,251,900
9	Capital charges	127,700
10	Central support allocations in	15,398,600
11	Central support allocations out	-44,778,200
12	Total expenditure	392,840,200

FINANCIAL SERVICES

for the Year ending 31 March, 2021

<u>Line No.</u>	<u>Income</u>	<u>Estimate 2020/21</u> £
1	Brought forward	284,744,000
2	Support Services	2,565,000
3	Customer and client receipts	2,565,000
4	<u>Direct departmental income</u>	<u>287,309,000</u>
5	<u>Direct departmental net expenditure to summary page 5</u>	<u>134,783,100</u>
6	<u>Net expenditure</u>	<u>105,531,200</u>

NEIGHBOURHOODS AND SUSTAINABILITY

Estimate of Expenditure and Income

<u>Line No.</u>	<u>Expenditure</u>	<u>Estimate 2020/21</u> £
1	Clean Glasgow	2,375,200
2	Supplies and services	2,375,200
3	Bereavement Services	3,226,900
4	Employee costs	1,111,100
5	Premises costs	661,700
6	Transport and plant	84,400
7	Supplies and services	1,132,800
8	Third party payments	130,000
9	Allocations	106,900
10	Business Support	139,400
11	Employee costs	5,381,200
12	Premises costs	179,100
13	Transport and plant	139,700
14	Supplies and services	1,331,900
15	Allocations	-6,892,500
16	Project Management and Design	5,131,300
17	Employee costs	3,328,100
18	Premises costs	16,500
19	Transport and plant	27,500
20	Supplies and services	305,500
21	Third party payments	1,006,800
22	Allocations	446,900
23	Environmental Services	6,841,400
24	Employee costs	5,409,000
25	Premises costs	80,000
26	Transport and plant	102,900
27	Supplies and services	889,100
28	Third party payments	115,000
29	Transfer payments	23,000
30	Allocations	222,400
31	Public Toilets	353,400
32	Premises costs	119,000
33	Transport and plant	6,400
34	Supplies and services	204,900
35	Allocations	23,100
36	Carried forward	18,067,600

NEIGHBOURHOODS AND SUSTAINABILITY

for the Year ending 31 March, 2021

<u>Line No.</u>	<u>Income</u>	<u>Estimate 2020/21</u> £
1	Bereavement Services	4,628,600
2	Customer and client receipts	4,628,600
3	Business Support	139,400
4	Customer and client receipts	138,800
5	Inter departmental trading income	600
6	Project Management and Design	3,117,800
7	Customer and client receipts	20,000
8	Inter departmental trading income	3,097,800
9	Environmental Services	559,200
10	Customer and client receipts	362,500
11	Inter departmental trading income	196,700
12	Public Toilets	5,000
13	Customer and client receipts	5,000
14	Carried forward	<hr/> 8,450,000

NEIGHBOURHOODS AND SUSTAINABILITY

Estimate of Expenditure and Income

<u>Line No.</u>	<u>Expenditure</u>	<u>Estimate 2020/21</u> £
1	Brought forward	18,067,600
2	Refuse Collection	27,922,800
3	Employee costs	4,900
4	Premises costs	5,000
5	Transport and plant	6,800
6	Supplies and services	27,595,600
7	Allocations	310,500
8	Street Cleansing	17,557,100
9	Employee costs	29,100
10	Transport and plant	500,000
11	Supplies and services	16,823,700
12	Allocations	204,300
13	Disposal Services	46,120,800
14	Employee costs	6,554,900
15	Premises costs	3,584,300
16	Transport and plant	3,011,600
17	Supplies and services	4,845,700
18	Third party payments	27,717,300
19	Allocations	407,000
20	Parking	3,488,200
21	Employee costs	801,800
22	Premises costs	290,700
23	Transport and plant	8,000
24	Supplies and services	2,145,100
25	Allocations	242,600
26	Parks and Open Spaces	25,334,900
27	Employee costs	5,149,600
28	Premises costs	844,700
29	Transport and plant	244,400
30	Supplies and services	17,798,400
31	Third party payments	494,300
32	Allocations	905,500
33	Transfer to capital	-102,000
34	Trading Standards	1,355,000
35	Employee costs	1,209,200
36	Premises costs	30,000
37	Transport and plant	17,600
38	Supplies and services	98,200
39	Carried forward	139,846,400

NEIGHBOURHOODS AND SUSTAINABILITY

for the Year ending 31 March, 2021

<u>Line No.</u>	<u>Income</u>	<u>Estimate 2020/21</u> £
1	Brought forward	8,450,000
2	Refuse Collection	4,507,600
3	Customer and client receipts	4,036,400
4	Inter departmental trading income	471,200
5	Street Cleansing	107,800
6	Customer and client receipts	107,800
7	Disposal Services	6,110,700
8	Customer and client receipts	5,371,900
9	Inter departmental trading income	738,800
10	Parking	24,361,700
11	Customer and client receipts	24,327,700
12	Inter departmental trading income	34,000
13	Parks and Open Spaces	6,631,200
14	Other grants, reimbursements and contributions	18,300
15	Customer and client receipts	4,286,400
16	Inter departmental trading income	2,326,500
17	Trading Standards	70,800
18	Customer and client receipts	70,800
19	Carried forward	<u>50,239,800</u>

NEIGHBOURHOODS AND SUSTAINABILITY

Estimate of Expenditure and Income

Line No.	<u>Expenditure</u>	Estimate 2020/21 £
1	Brought forward	139,846,400
2	Roads Operations	21,786,900
3	Employee costs	4,946,000
4	Premises costs	373,100
5	Transport and plant	136,400
6	Supplies and services	14,224,300
7	Third party payments	654,800
8	Allocations	1,452,300
9	Traffic Management	7,980,700
10	Employee costs	1,837,500
11	Premises costs	2,600
12	Transport and plant	42,200
13	Supplies and services	3,199,000
14	Third party payments	2,786,000
15	Allocations	113,400
16	Community Safety	19,674,000
17	Employee costs	13,238,900
18	Premises costs	2,326,100
19	Transport and plant	446,700
20	Supplies and services	3,662,300
21	Direct departmental expenditure	189,288,000
22	Central Charges	48,461,400
23	Capital charges	28,565,100
24	Central support allocations in	19,896,300
25	Total expenditure	237,749,400

NEIGHBOURHOODS AND SUSTAINABILITY

for the Year ending 31 March, 2021

<u>Line No.</u>	<u>Income</u>	<u>Estimate 2020/21</u> £
1	Brought forward	50,239,800
2	Roads Operations	925,900
3	Customer and client receipts	362,500
4	Inter departmental trading income	563,400
5	Traffic Management	5,522,600
6	Customer and client receipts	5,472,100
7	Inter departmental trading income	50,500
8	Community Safety	11,223,500
9	Other grants, reimbursements and contributions	4,514,200
10	Customer and client receipts	3,894,300
11	Inter departmental trading income	2,815,000
12	Direct departmental income	67,911,800
13	Direct departmental net expenditure to summary page 5	121,376,200
14	Net expenditure	169,837,600

SOCIAL WORK SERVICES

Estimate of Expenditure and Income

Line No.	<u>Expenditure</u>	<u>Estimate 2020/21</u> £
1	Adults	183,359,200
2	Employee costs	31,760,300
3	Premises costs	11,869,600
4	Transport and plant	1,287,400
5	Supplies and services	5,345,300
6	Third party payments	109,583,500
7	Transfer payments	21,900,400
8	Allocations	745,000
9	Capital financing costs	867,700
10	Children and Families	134,998,500
11	Employee costs	58,309,200
12	Premises costs	1,479,500
13	Transport and plant	1,306,200
14	Supplies and services	3,653,400
15	Third party payments	65,785,700
16	Transfer payments	4,464,500
17	Criminal Justice	18,259,800
18	Employee costs	13,025,800
19	Premises costs	574,300
20	Transport and plant	81,200
21	Supplies and services	2,148,800
22	Third party payments	2,414,700
23	Transfer payments	15,000
24	Older People/Physical Disabilities	268,141,800
25	Employee costs	114,045,100
26	Premises costs	3,878,600
27	Transport and plant	2,567,200
28	Supplies and services	29,690,900
29	Third party payments	113,572,200
30	Transfer payments	4,387,800
31	Resources	36,957,700
32	Employee costs	25,990,900
33	Premises costs	5,423,400
34	Transport and plant	443,000
35	Supplies and services	5,800,000
36	Third party payments	45,400
37	Allocations	-745,000
38	Carried forward	641,717,000

SOCIAL WORK SERVICES

for the Year ending 31 March, 2021

<u>Line No.</u>	<u>Income</u>	<u>Estimate</u> <u>2020/21</u> £
1	Adults	29,817,400
2	Other grants, reimbursements and contributions	14,463,100
3	Customer and client receipts	15,258,900
4	Inter departmental trading income	95,400
5	Children and Families	1,554,100
6	Other grants, reimbursements and contributions	121,200
7	Customer and client receipts	1,432,900
8	Criminal Justice	3,044,200
9	Other grants, reimbursements and contributions	2,396,300
10	Customer and client receipts	647,900
11	Older People/Physical Disabilities	24,351,100
12	Other grants, reimbursements and contributions	32,700
13	Customer and client receipts	22,270,300
14	Inter departmental trading income	2,048,100
15	Resources	141,780,400
16	Other grants, reimbursements and contributions	139,460,000
17	Customer and client receipts	1,777,200
18	Inter departmental trading income	543,200
19	Carried forward	<hr/> 200,547,200

SOCIAL WORK SERVICES

Estimate of Expenditure and Income

<u>Line No.</u>	<u>Expenditure</u>	<u>Estimate 2020/21</u> £
1	Brought forward	641,717,000
2	Direct departmental expenditure	641,717,000
3	Central Charges	32,851,100
4	Capital charges	2,938,000
5	Central support allocations in	29,913,100
6	Total expenditure	674,568,100

SOCIAL WORK SERVICES

for the Year ending 31 March, 2021

<u>Line No.</u>	<u>Income</u>	<u>Estimate 2020/21</u> £
1	Brought forward	200,547,200
2	Direct departmental income	200,547,200
3	Direct departmental net expenditure to summary page 5	441,169,800
4	Net expenditure	474,020,900

RELATED COMPANIES, JOINT BOARDS AND MANAGED SERVICES

Estimate of Expenditure and Income

<u>Line No.</u>	<u>Expenditure</u>	<u>Estimate 2020/21 £</u>
1	City Building Glasgow Joint Venture	2,851,000
2	Third party payments	995,000
3	Transfer payments	1,856,000
4	City Building Contracts	500,000
5	Third party payments	500,000
6	City Parking (Glasgow) LLP	5,938,600
7	Premises costs	1,317,000
8	Third party payments	4,621,600
9	Glasgow Life	78,407,400
10	Third party payments	78,407,400
11	City Property (Glasgow) LLP	1,632,600
12	Third party payments	1,632,600
13	City Property Investment	2,105,900
14	Third party payments	2,105,900
15	Strathclyde Partnership for Transport	10,802,300
16	Concessionary fares	838,800
17	Passenger transportation	9,963,500
18	Jobs and Business Glasgow	4,749,300
19	Third party payments	4,749,300
20	Managed Services - Scientific Services	3,122,900
21	Employee costs	1,666,200
22	Premises costs	358,000
23	Transport and plant	23,800
24	Supplies and services	575,700
25	Support services	173,700
26	Allocations	90,600
27	Capital financing costs	234,900
28	Carried forward	110,110,000

**RELATED COMPANIES, JOINT BOARDS AND
MANAGED SERVICES**

for the Year ending 31 March, 2021

<u>Line No.</u>	<u>Income</u>	<u>Estimate 2020/21 £</u>
1	City Building Glasgow Joint Venture	75,000
2	Customer and client receipts	75,000
3	City Parking (Glasgow) LLP	1,317,000
4	Customer and client receipts	1,317,000
5	Managed Services - Scientific Services	3,122,900
6	Other grants, reimbursements and contributions	325,000
7	Customer and client receipts	1,888,800
8	Interest	40,200
9	Inter departmental trading income	868,900
10	Carried forward	4,514,900

**RELATED COMPANIES, JOINT BOARDS AND
MANAGED SERVICES****Estimate of Expenditure and Income**

Line No.	<u>Expenditure</u>	Estimate <u>2020/21</u> £
1	Brought forward	110,110,000
2	<u>Direct departmental expenditure</u>	<u>110,110,000</u>
3	<u>Total expenditure</u>	<u>110,110,000</u>

**RELATED COMPANIES, JOINT BOARDS AND
MANAGED SERVICES**

for the Year ending 31 March, 2021

<u>Line No.</u>	<u>Income</u>	<u>Estimate 2020/21 £</u>
1	Brought forward	4,514,900
2	Total income	4,514,900
3	Direct departmental net expenditure to summary page 5	105,595,100
4	Net Expenditure	105,595,100

Trading Operations Estimates 2020/21

TRADING OPERATIONS ESTIMATES

for year ending 31 March 2021

	<u>2020/21</u> £	<u>2020/21</u> £	<u>2020/21</u> £
	Income	Expenditure	Gross Surplus
Trading Operations			
Transport	27,157,300	26,479,500	677,800
Area Operations	79,732,800	78,855,200	877,600
	<u>106,890,100</u>	<u>105,334,700</u>	<u>1,555,400</u>
Contribution to General Fund			1,449,400
Net Surplus			<u>106,000</u>

TRADING OPERATIONS ESTIMATES
for year ending 31 March 2021

	Estimate <u>2020/21</u> £
<u>Expenditure:</u>	105,334,700
Employee costs	61,799,800
Premises costs	1,754,600
Transport and plant	28,851,200
Supplies and services	7,226,300
Third party payments	690,400
Allocations	2,367,000
Capital charges	87,000
Central support allocations in	2,558,400
<u>Income:</u>	106,890,100
Customer and client receipts	2,450,100
Inter departmental trading income	104,440,000
Gross Surplus	1,555,400
Contribution to General Fund	1,449,400
<u>Net Surplus</u>	106,000