

GLASGOW CITY COUNCIL
REVENUE ESTIMATES for the YEAR ENDING
31 March 2018



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REVENUE ESTIMATES 2017/18

SUMMARY OF AGGREGATE ESTIMATES

Line No.		Estimate 2017/18
		<u>£</u>
1	Service Expenditure	2,225,458,200
2	Service Income	727,086,000
3	<u>Total Net Service Expenditure</u>	<u>1,498,372,200</u>
4	Changes in Balances	-7,300,000
5	<u>Total Net Expenditure</u>	<u>1,491,072,200</u>
6	<u>Central Government Grant</u>	<u>1,224,573,000</u>
7	<u>Balance to be met from Local Taxes</u>	<u>266,499,200</u>

2016/17 £	COUNCIL TAX	2017/18 £
808.67	Band A	832.67
943.44	Band B	971.44
1,078.22	Band C	1,110.22
1,213.00	Band D	1,249.00
1,482.56	Band E	1,641.05
1,752.11	Band F	2,029.63
2,021.67	Band G	2,445.96
2,426.00	Band H	3,060.05

REVENUE ESTIMATES 2017/18

NET DIRECT SERVICE EXPENDITURE

Line No.		Estimate 2017/18
1	Chief Executive's Office	52,741,700
2	Development and Regeneration Services	22,622,400
3	Education Services	497,552,800
4	Financial Services	128,568,900
5	Land and Environmental Services	112,760,400
6	Social Work Services	394,387,000
7	Related Companies, Joint Boards and Managed Services	143,477,000
8	Net Direct Expenditure	<u>1,352,110,200</u>
9	Financing Costs	166,066,200
10	Allocations	-2,902,500
11	Contribution from Trading Operations and Related Companies	-20,214,800
12	Contributions to/from Funds	3,313,100
13	Net Service Expenditure	<u>1,498,372,200</u>
14	Changes in Balances	-7,300,000
15	Total Net Expenditure	<u><u>1,491,072,200</u></u>

REVENUE ESTIMATES 2017/18

EXPENDITURE ANALYSIS

Line No.		Estimate 2017/18
		<hr/>
1	Employee costs	625,931,300
2	Premises costs	89,422,900
3	Supplies and services	224,631,500
4	Transport and plant	20,988,500
5	Transfer payments	563,947,200
6	Third party payments	540,447,900
7	Capital financing costs	168,040,600
8	Allocations <i>(Transfers to capital, Departmental allocations, Central support allocations)</i>	-11,296,800
9	Contributions to funds	3,345,100
10	<hr/> Service Expenditure <hr/>	<hr/> 2,225,458,200 <hr/>

REVENUE ESTIMATES 2017/18

INCOME ANALYSIS

Line No.		Estimate 2017/18
		<hr/>
1	Other grants, reimbursements and contributions	551,107,900
2	Customer and client receipts	139,477,300
3	Interest	1,029,200
4	Interdepartmental charges for services	15,224,800
5	Contribution from Trading Operations and Related Companies	20,214,800
6	Contributions from funds	32,000
7	Service Income	<hr/> 727,086,000 <hr/>

**Service Revenue
Estimates
2017/18**

CHIEF EXECUTIVE'S OFFICE

Estimate of Expenditure and Income

<u>Line No.</u>	<u>Expenditure</u>	<u>Estimate 2017/18</u> £
1	Governance	1,187,700
2	Employee costs	1,530,300
3	Transport and plant	3,800
4	Supplies and services	3,600
5	Transfer to capital	-350,000
6	Human Resources	3,564,000
7	Employee costs	3,171,500
8	Transport and plant	200
9	Supplies and services	382,300
10	Third party payments	10,000
11	Procurement	1,317,300
12	Employee costs	1,119,200
13	Transport and plant	1,000
14	Supplies and services	16,800
15	Third party payments	334,300
16	Transfer to capital	-154,000
17	Democratic Services	33,084,900
18	Employee costs	2,705,100
19	Premises costs	158,500
20	Transport and plant	16,600
21	Supplies and services	1,500,200
22	Third party payments	1,256,300
23	Transfer payments	27,448,200
24	Legal and Administration	4,723,500
25	Employee costs	3,968,300
26	Premises costs	38,500
27	Transport and plant	11,600
28	Supplies and services	906,100
29	Third party payments	35,000
30	Transfer to capital	-236,000
31	Chief Executive's Office	5,399,600
32	Employee costs	4,111,000
33	Premises costs	58,800
34	Transport and plant	4,600
35	Supplies and services	680,200
36	Third party payments	415,000
37	Transfer payments	130,000
38	Carried forward	<hr/> 49,277,000

CHIEF EXECUTIVE'S OFFICE

for the Year ending 31 March, 2018

<u>Line No.</u>	<u>Income</u>	<u>Estimate 2017/18</u> £
1	Governance	55,000
2	Customer and client receipts	55,000
3	Human Resources	175,500
4	Customer and client receipts	52,300
5	Inter departmental trading income	123,200
6	Procurement	272,700
7	Customer and client receipts	175,700
8	Inter departmental trading income	97,000
9	Democratic Services	694,900
10	Customer and client receipts	624,900
11	Inter departmental trading income	70,000
12	Legal and Administration	4,957,800
13	Customer and client receipts	4,380,600
14	Inter departmental trading income	577,200
15	Chief Executive's Office	186,600
16	Other grants, reimbursement and contributions	28,100
17	Customer and client receipts	153,000
18	Inter departmental trading income	5,500
19	Carried forward	<hr/> 6,342,500

CHIEF EXECUTIVE'S OFFICE**Estimate of Expenditure and Income**

Line No.	<u>Expenditure</u>	<u>Estimate 2017/18</u> £
1	Brought forward	49,277,000
2	Transformation	901,100
3	Employee costs	894,900
4	Transport and plant	200
5	Supplies and services	6,000
6	Office Accommodation	11,867,900
7	Premises costs	11,658,300
8	Transport and plant	500
9	Supplies and services	209,100
10	<u>Direct departmental expenditure</u>	<u>62,046,000</u>
11	Central Charges	-2,001,900
12	Capital charges	12,055,000
13	Central support allocations in	18,906,000
14	Central support allocations out	-32,962,900
15	<u>Total expenditure</u>	<u>60,044,100</u>

CHIEF EXECUTIVE'S OFFICE

for the Year ending 31 March, 2018

<u>Line No.</u>	<u>Income</u>	<u>Estimate 2017/18</u> £
1	Brought forward	6,342,500
2	Transformation	20,000
3	Customer and client receipts	20,000
4	Office Accommodation	2,941,800
5	Customer and client receipts	2,906,800
6	Inter departmental trading income	35,000
7	<u>Direct departmental income</u>	<u>9,304,300</u>
8	<u>Direct departmental net expenditure to summary page 5</u>	<u>52,741,700</u>
9	<u>Net expenditure</u>	<u>50,739,800</u>

DEVELOPMENT AND REGENERATION SERVICES

Estimate of Expenditure and Income

Line No.	Expenditure	Estimate 2017/18 £
1	Planning Services	5,396,900
2	Employee costs	4,492,700
3	Transport and plant	9,500
4	Supplies and services	133,200
5	Transfer payments	761,500
6	Project Management - Design	7,033,500
7	Employee costs	2,895,100
8	Premises costs	5,927,700
9	Transport and plant	38,700
10	Supplies and services	852,800
11	Third party payments	2,686,200
12	Transfer to capital	-5,367,000
13	Housing Investment	91,364,100
14	Employee costs	2,602,200
15	Premises costs	13,500
16	Transport and plant	1,600
17	Supplies and services	776,100
18	Third party payments	25,500
19	Transfer payments	87,945,200
20	Economic Development	22,619,600
21	Employee costs	3,529,100
22	Premises costs	551,500
23	Transport and plant	200
24	Supplies and services	6,923,100
25	Third party payments	4,958,400
26	Transfer payments	6,657,300
27	Service Development	3,957,300
28	Employee costs	3,324,100
29	Premises costs	20,600
30	Transport and plant	80,500
31	Supplies and services	199,500
32	Third party payments	422,600
33	Transfer to capital	-90,000
34	Building Control	1,493,900
35	Employee costs	1,343,500
36	Premises costs	109,000
37	Transport and plant	19,100
38	Supplies and services	22,300
39	Carried forward	131,865,300

DEVELOPMENT AND REGENERATION SERVICES

for the Year ending 31 March, 2018

<u>Line No.</u>	<u>Income</u>	<u>Estimate 2017/18</u> £
1	Planning Services	1,890,600
2	Customer and client receipts	1,890,600
3	Project Management - Design	5,503,100
4	Customer and client receipts	5,035,100
5	Inter departmental trading income	468,000
6	Housing Investment	91,536,900
7	Other grants, reimbursements and contributions	87,605,700
8	Customer and client receipts	3,842,200
9	Interest	89,000
10	Economic Development	6,750,800
11	Other grants, reimbursements and contributions	5,856,600
12	Customer and client receipts	894,200
13	Service Development	381,400
14	Other grants, reimbursements and contributions	282,000
15	Customer and client receipts	99,400
16	Building Control	3,180,100
17	Customer and client receipts	3,073,100
18	Inter departmental trading income	107,000
19	Carried forward	109,242,900

DEVELOPMENT AND REGENERATION SERVICES

Estimate of Expenditure and Income

Line No.	<u>Expenditure</u>	Estimate 2017/18 £
1	Brought forward	131,865,300
2	<u>Direct departmental expenditure</u>	<u>131,865,300</u>
3	Central Charges	39,694,700
4	Capital charges	29,289,100
5	Central support allocations in	10,405,600
6	<u>Total expenditure</u>	<u>171,560,000</u>

DEVELOPMENT AND REGENERATION SERVICES

for the Year ending 31 March, 2018

<u>Line No.</u>	<u>Income</u>	<u>Estimate 2017/18</u> £
1	Brought forward	109,242,900
2	Direct departmental income	109,242,900
3	Direct departmental net expenditure to summary page 5	22,622,400
4	Net expenditure	62,317,100

EDUCATION SERVICES

Estimate of Expenditure and Income

<u>Line No.</u>	<u>Expenditure</u>	<u>Estimate 2017/18</u> £
1	Support Services	3,211,100
2	Employee costs	2,887,900
3	Transport and plant	6,100
4	Supplies and services	299,100
5	Third party payments	18,000
6	Early Years	61,943,900
7	Employee costs	45,926,000
8	Premises costs	2,329,200
9	Transport and plant	60,600
10	Supplies and services	4,642,200
11	Third party payments	2,735,400
12	Transfer payments	6,250,500
13	Primary Schools	183,485,800
14	Employee costs	132,733,700
15	Premises costs	23,172,100
16	Transport and plant	1,104,900
17	Supplies and services	23,802,900
18	Third party payments	1,444,800
19	Transfer payments	1,227,400
20	Secondary Schools	191,756,800
21	Employee costs	115,273,700
22	Premises costs	9,913,700
23	Transport and plant	1,135,400
24	Supplies and services	63,189,000
25	Third party payments	1,794,100
26	Transfer payments	450,900
27	Additional Support For Learning	61,243,800
28	Employee costs	39,863,200
29	Premises costs	2,651,200
30	Transport and plant	8,582,200
31	Supplies and services	2,988,600
32	Third party payments	7,079,200
33	Transfer payments	79,400
34	Schools - Other	3,526,700
35	Employee costs	2,729,900
36	Premises costs	168,200
37	Transport and plant	111,900
38	Supplies and services	504,300
39	Third party payments	12,400
40	Carried forward	<u>505,168,100</u>

EDUCATION SERVICES

for the Year ending 31 March, 2018

<u>Line No.</u>	<u>Income</u>	<u>Estimate 2017/18</u> £
1	Support Services	657,500
2	Customer and client receipts	657,500
3	Early Years	3,502,200
4	Customer and client receipts	3,502,200
5	Primary Schools	2,981,600
6	Customer and client receipts	2,981,600
7	Secondary Schools	3,262,500
8	Customer and client receipts	3,262,500
9	Additional Support For Learning	2,528,900
10	Customer and client receipts	2,528,900
11	Schools - Other	649,000
12	Customer and client receipts	649,000
13	Carried forward	<hr/> 13,581,700

EDUCATION SERVICES

Estimate of Expenditure and Income

Line No.	<u>Expenditure</u>	Estimate 2017/18 £
1	Brought forward	505,168,100
2	Education Maintenance Allowance/Bursaries	3,252,400
3	Employee costs	162,600
4	Transfer payments	3,089,800
5	Gateway	122,600
6	Supplies and services	122,600
7	Education Improvement Services	1,906,100
8	Employee costs	1,534,500
9	Transport and plant	13,700
10	Supplies and services	325,900
11	Transfer payments	32,000
12	Education - Miscellaneous	3,430,400
13	Employee costs	8,600
14	Premises costs	2,669,000
15	Supplies and services	569,200
16	Third party payments	183,600
17	Education - Vocational Training	2,896,200
18	Employee costs	1,557,800
19	Transport and plant	344,300
20	Supplies and services	994,100
21	Direct departmental expenditure	516,775,800
22	Central Charges	70,192,600
23	Capital charges	35,271,100
24	Central support allocations in	34,921,500
25	Total expenditure	586,968,400

EDUCATION SERVICES

for the Year ending 31 March, 2018

Line No.	Income	Estimate 2017/18 £
1	Brought forward	13,581,700
2	Education Maintenance Allowance/Bursaries	3,000,000
3	Other grants, reimbursements and contributions	3,000,000
4	Education Improvement Services	1,785,600
5	Customer and client receipts	1,785,600
6	Education - Miscellaneous	855,700
7	Customer and client receipts	855,700
8	Direct departmental income	19,223,000
9	Direct departmental net expenditure to summary page 5	497,552,800
10	Net expenditure	567,745,400

FINANCIAL SERVICES

Estimate of Expenditure and Income

Line No.	<u>Expenditure</u>	Estimate <u>2017/18</u> £
1	Financial Strategy and Management	8,006,000
2	Employee costs	5,014,900
3	Premises costs	1,451,400
4	Transport and plant	1,498,300
5	Supplies and services	263,100
6	Third party payments	11,000
7	Transfer to capital	-232,700
8	Financial Inclusion	1,474,800
9	Employee costs	1,017,000
10	Premises costs	42,000
11	Transport and plant	1,000
12	Supplies and services	27,000
13	Third party payments	55,000
14	Transfer payments	332,800
15	Audit and Inspection	1,225,300
16	Employee costs	1,161,800
17	Transport and plant	4,300
18	Supplies and services	1,300
19	Third party payments	57,900
20	Strathclyde Pension Fund Office	3,085,000
21	Employee costs	3,085,000
22	Council Tax Reduction Scheme/Benefits Payments	397,491,700
23	Housing benefit payments	329,799,400
24	Council Tax reduction	60,880,000
25	Scottish welfare fund	6,812,300
26	Assessor and Electoral Registration Office	2,963,500
27	Employee costs	2,704,000
28	Transport and plant	2,500
29	Supplies and services	257,000
30	Customer and Business Services	55,999,800
31	Employee costs	50,327,300
32	Premises costs	587,100
33	Transport and plant	21,500
34	Supplies and services	3,561,700
35	Third party payments	3,000
36	Transfer payments	1,499,200
37	Carried forward	470,246,100

FINANCIAL SERVICES

for the Year ending 31 March, 2018

Line No.	<u>Income</u>	Estimate <u>2017/18</u> £
1	Financial Strategy and Management	7,407,700
2	Customer and client receipts	2,479,000
3	Inter departmental trading income	4,928,700
4	Financial Inclusion	776,800
5	Customer and client receipts	776,800
6	Audit and Inspection	179,500
7	Customer and client receipts	179,500
8	Strathclyde Pension Fund Office	4,037,000
9	Customer and client receipts	4,037,000
10	Council Tax Reduction Scheme/Benefits Payments	321,347,400
11	Other grants, reimbursements and contributions	321,347,400
12	Assessor and Electoral Registration Office	562,900
13	Customer and client receipts	562,900
14	Customer and Business Services	9,984,000
15	Other grants, reimbursements and contributions	4,258,000
16	Customer and client receipts	5,384,200
17	Inter departmental trading income	341,800
18	Carried forward	344,295,300

FINANCIAL SERVICES

Estimate of Expenditure and Income

Line No.	<u>Expenditure</u>	Estimate <u>2017/18</u> £
1	Brought forward	470,246,100
2	Support Services	5,257,500
3	External audit fees	810,100
4	Payments to other bodies	1,452,900
5	Transfer payments	625,200
6	Resource management	182,000
7	Members' allowances and expenses	2,187,300
8	<u>Direct departmental expenditure</u>	475,503,600
9	Central Charges	-54,895,600
10	Capital charges	86,200
11	Central support allocations in	3,501,900
12	Central support allocations out	-58,483,700
13	<u>Total expenditure</u>	420,608,000

FINANCIAL SERVICES

for the Year ending 31 March, 2018

Line No.	<u>Income</u>	Estimate <u>2017/18</u> £
1	Brought forward	344,295,300
2	Support Services	2,639,400
3	Customer and client receipts	2,639,400
4	<u>Direct departmental income</u>	<u>346,934,700</u>
5	<u>Direct departmental net expenditure to summary page 5</u>	<u>128,568,900</u>
6	<u>Net expenditure</u>	<u>73,673,300</u>

LAND AND ENVIRONMENTAL SERVICES

Estimate of Expenditure and Income

Line No.	<u>Expenditure</u>	Estimate 2017/18 £
1	Clean Glasgow	2,375,200
2	Supplies and services	975,600
3	Third party payments	1,399,600
4	Bereavement Services	2,970,100
5	Employee costs	988,900
6	Premises costs	661,100
7	Transport and plant	95,200
8	Supplies and services	1,118,500
9	Third party payments	30,000
10	Allocations	76,400
11	Business Support	133,100
12	Employee costs	4,524,500
13	Premises costs	160,000
14	Transport and plant	210,300
15	Supplies and services	357,800
16	Allocations	-5,119,500
17	Project Management and Design	4,671,600
18	Employee costs	2,916,800
19	Premises costs	4,000
20	Transport and plant	27,700
21	Supplies and services	372,400
22	Third party payments	1,031,700
23	Allocations	319,000
24	Environmental Services	6,200,900
25	Employee costs	4,940,700
26	Premises costs	80,000
27	Transport and plant	102,100
28	Supplies and services	781,300
29	Third party payments	115,000
30	Transfer payments	23,000
31	Allocations	158,800
32	Public Toilets	426,400
33	Premises costs	198,500
34	Supplies and services	211,400
35	Allocations	16,500
36	Carried forward	16,777,300

LAND AND ENVIRONMENTAL SERVICES

for the Year ending 31 March, 2018

<u>Line No.</u>	<u>Income</u>	<u>Estimate 2017/18</u> £
1	Bereavement Services	3,894,700
2	Customer and client receipts	3,894,700
3	Business Support	133,100
4	Customer and client receipts	132,500
5	Inter departmental trading income	600
6	Project Management and Design	2,815,000
7	Other grants, reimbursements and contributions	40,000
8	Customer and client receipts	25,000
9	Inter departmental trading income	2,750,000
10	Environmental Services	427,200
11	Customer and client receipts	230,500
12	Inter departmental trading income	196,700
13	Carried forward	<hr/> 7,270,000

LAND AND ENVIRONMENTAL SERVICES

Estimate of Expenditure and Income

Line No.	<u>Expenditure</u>	Estimate <u>2017/18</u> £
1	Brought forward	16,777,300
2	Refuse Collection	27,485,900
3	Premises costs	5,000
4	Transport and plant	6,800
5	Supplies and services	27,252,400
6	Allocations	221,700
7	Street Cleansing	21,643,500
8	Employee costs	6,000,000
9	Supplies and services	15,497,700
10	Allocations	145,800
11	Disposal Services	39,815,600
12	Employee costs	5,110,700
13	Premises costs	2,927,900
14	Transport and plant	2,797,500
15	Supplies and services	5,696,000
16	Third party payments	22,992,800
17	Allocations	290,700
18	Parking	2,084,000
19	Employee costs	190,900
20	Premises costs	347,300
21	Supplies and services	1,372,700
22	Allocations	173,100
23	Parks and Open Spaces	25,737,200
24	Employee costs	5,423,600
25	Premises costs	902,100
26	Transport and plant	369,400
27	Supplies and services	18,067,600
28	Third party payments	430,000
29	Allocations	646,500
30	Transfer to capital	-102,000
31	Roads Operations	19,618,500
32	Employee costs	3,474,600
33	Premises costs	415,300
34	Transport and plant	120,200
35	Supplies and services	13,869,300
36	Third party payments	702,200
37	Allocations	1,036,900
38	Carried forward	<u>153,162,000</u>

LAND AND ENVIRONMENTAL SERVICES

for the Year ending 31 March, 2018

<u>Line No.</u>	<u>Income</u>	<u>Estimate 2017/18</u> £
1	Brought forward	7,270,000
2	Refuse Collection	6,130,500
3	Customer and client receipts	5,659,300
4	Inter departmental trading income	471,200
5	Street Cleansing	200,200
6	Customer and client receipts	195,200
7	Inter departmental trading income	5,000
8	Disposal Services	6,540,300
9	Customer and client receipts	5,801,500
10	Inter departmental trading income	738,800
11	Parking	19,100,300
12	Customer and client receipts	19,069,300
13	Inter departmental trading income	31,000
14	Parks and Open Spaces	6,171,800
15	Other grants, reimbursements and contributions	10,100
16	Customer and client receipts	3,833,700
17	Inter departmental trading income	2,328,000
18	Roads Operations	1,247,600
19	Customer and client receipts	470,100
20	Inter departmental trading income	777,500
21	Carried forward	<hr/> 46,660,700

LAND AND ENVIRONMENTAL SERVICES

Estimate of Expenditure and Income

Line No.	<u>Expenditure</u>	Estimate <u>2017/18</u> £
1	Brought forward	153,162,000
2	Traffic Management	9,242,400
3	Employee costs	3,271,400
4	Premises costs	2,600
5	Transport and plant	73,800
6	Supplies and services	3,784,200
7	Third party payments	2,029,500
8	Allocations	80,900
9	Trading Standards	1,226,100
10	Employee costs	1,110,300
11	Transport and plant	18,800
12	Supplies and services	97,000
13	<u>Direct departmental expenditure</u>	<u>163,630,500</u>
14	Central Charges	46,950,700
15	Capital charges	29,360,700
16	Central support allocations in	17,590,000
17	<u>Total expenditure</u>	<u>210,581,200</u>

LAND AND ENVIRONMENTAL SERVICES

for the Year ending 31 March, 2018

<u>Line No.</u>	<u>Income</u>	<u>Estimate 2017/18</u> £
1	Brought forward	46,660,700
2	Traffic Management	4,144,200
3	Customer and client receipts	4,114,200
4	Inter departmental trading income	30,000
5	Trading Standards	65,200
6	Customer and client receipts	65,200
7	Direct departmental income	50,870,100
8	Direct departmental net expenditure to summary page 5	112,760,400
9	Net expenditure	159,711,100

SOCIAL WORK SERVICES

Estimate of Expenditure and Income

<u>Line No.</u>	<u>Expenditure</u>	<u>Estimate 2017/18</u> £
1	Community Care	381,422,600
2	Employee costs	71,472,400
3	Premises costs	12,210,000
4	Transport and plant	2,117,200
5	Supplies and services	10,406,400
6	Third party payments	257,268,700
7	Transfer payments	26,362,500
8	Allocations	745,000
9	Capital financing costs	840,400
10	Children and Families	138,070,900
11	Employee costs	48,787,400
12	Premises costs	1,918,700
13	Transport and plant	1,603,900
14	Supplies and services	3,169,500
15	Third party payments	80,856,800
16	Transfer payments	1,734,600
17	Criminal Justice	16,404,400
18	Employee costs	11,055,700
19	Premises costs	574,300
20	Transport and plant	81,200
21	Supplies and services	2,735,700
22	Third party payments	1,901,500
23	Transfer payments	56,000
24	Fieldwork	6,976,300
25	Employee costs	3,315,200
26	Premises costs	2,935,900
27	Transport and plant	70,100
28	Supplies and services	609,700
29	Third party payments	45,400
30	Other Services	13,610,100
31	Employee costs	9,803,100
32	Premises costs	2,868,700
33	Transport and plant	170,300
34	Supplies and services	1,427,100
35	Third party payments	85,900
36	Allocations	-745,000
37	Carried forward	556,484,300

SOCIAL WORK SERVICES

for the Year ending 31 March, 2018

<u>Line No.</u>	<u>Income</u>	<u>Estimate 2017/18</u> £
1	Community Care	121,580,300
2	Other grants, reimbursements and contributions	92,176,500
3	Customer and client receipts	29,308,400
4	Inter departmental trading income	95,400
5	Children and Families	2,323,700
6	Other grants, reimbursements and contributions	661,300
7	Customer and client receipts	1,662,400
8	Criminal Justice	2,856,400
9	Other grants, reimbursements and contributions	2,214,900
10	Customer and client receipts	641,500
11	Fieldwork	1,917,700
12	Customer and client receipts	1,633,500
13	Inter departmental trading income	284,200
14	Other Services	33,419,200
15	Other grants, reimbursements and contributions	33,302,300
16	Customer and client receipts	116,900
17	Carried forward	<hr/> 162,097,300

SOCIAL WORK SERVICES**Estimate of Expenditure and Income**

<u>Line No.</u>	<u>Expenditure</u>	<u>Estimate 2017/18</u> £
1	Brought forward	556,484,300
2	<u>Direct departmental expenditure</u>	<u>556,484,300</u>
3	Central Charges	42,548,100
4	Capital charges	4,156,000
5	Central support allocations in	38,392,100
6	<u>Total expenditure</u>	<u>599,032,400</u>

SOCIAL WORK SERVICES

for the Year ending 31 March, 2018

<u>Line No.</u>	<u>Income</u>	<u>Estimate 2017/18 £</u>
1	Brought forward	162,097,300
2	Direct departmental income	162,097,300
3	Direct departmental net expenditure to summary page 5	394,387,000
4	Net expenditure	436,935,100

RELATED COMPANIES, JOINT BOARDS AND MANAGED SERVICES

Estimate of Expenditure and Income

<u>Line No.</u>	<u>Expenditure</u>	<u>Estimate 2017/18 £</u>
1	City Building Glasgow JV	2,745,000
2	Third party payments	995,000
3	Transfer payments	1,750,000
4	City Parking (Glasgow) LLP	5,649,100
5	Premises Costs	1,317,000
6	Third party payments	4,332,100
7	Glasgow Life	73,187,500
8	Third party payments	73,187,500
9	Community Safety Glasgow	8,688,600
10	Third party payments	8,688,600
11	Access	39,064,800
12	Third party payments	39,064,800
13	City Property (Glasgow) LLP	1,594,600
14	Third party payments	1,594,600
15	City Property Investment	2,419,200
16	Third party payments	2,419,200
17	Strathclyde Partnership for Transport	10,975,100
18	Concessionary fares	1,125,900
19	Passenger transportation	9,849,200
20	Jobs and Business Glasgow	4,501,200
21	Third party payments	4,501,200
22	Managed Services - Scientific Services	2,918,800
23	Employee costs	1,688,200
24	Premises costs	361,200
25	Transport and plant	20,200
26	Supplies and services	350,900
27	Support services	173,700
28	Allocations	90,600
29	Capital financing costs	234,000
30	Carried forward	<u>151,743,900</u>

RELATED COMPANIES, JOINT BOARDS AND MANAGED SERVICES

for the Year ending 31 March, 2018

<u>Line No.</u>	<u>Income</u>	<u>Estimate 2017/18</u> £
1	City Building Glasgow JV	139,300
2	Customer and client receipts	139,300
3	City Parking (Glasgow) LLP	1,317,000
4	Customer and client receipts	1,317,000
5	Access	3,891,800
6	Customer and client receipts	3,891,800
7	Managed Services - Scientific Services	2,918,800
8	Other grants, reimbursements and contributions	325,000
9	Customer and client receipts	1,790,600
10	Interest	40,200
11	Inter departmental trading income	763,000
12	Carried forward	<hr/> 8,266,900

**RELATED COMPANIES, JOINT BOARDS AND
MANAGED SERVICES**

Estimate of Expenditure and Income

Line No.	<u>Expenditure</u>	Estimate <u>2017/18</u> £
1	Brought forward	151,743,900
2	<u>Direct departmental expenditure</u>	<u>151,743,900</u>
3	Central Charges	<u>-35,173,000</u>
4	Central support allocations out	-35,173,000
5	<u>Total expenditure</u>	<u>116,570,900</u>

**RELATED COMPANIES, JOINT BOARDS AND
MANAGED SERVICES**

for the Year ending 31 March, 2018

<u>Line No.</u>	<u>Income</u>	<u>Estimate 2017/18 £</u>
1	Brought forward	8,266,900
2	Total income	8,266,900
3	Direct departmental net expenditure to summary page 5	143,477,000
4	Net Expenditure	108,304,000

Trading Operations Estimates 2017/18

TRADING OPERATIONS ESTIMATES

for year ending 31 March 2018

	<u>2017/18</u> £	<u>2017/18</u> £	<u>2017/18</u> £
	Income	Expenditure	Gross Surplus
Trading Operations			
Transport	31,161,900	30,460,200	701,700
Area Operations	77,771,900	76,864,500	907,400
	<u>108,933,800</u>	<u>107,324,700</u>	<u>1,609,100</u>
Contribution to General Fund			1,497,300
Net Surplus			<u><u>111,800</u></u>

TRADING OPERATIONS ESTIMATES
for year ending 31 March 2018

	Estimate <u>2017/18</u> £
<u>Expenditure:</u>	107,324,700
Employee costs	57,054,600
Premises costs	1,814,100
Supplies and services	7,062,900
Transport and plant	35,070,000
Third party payments	1,658,100
Allocations	1,862,600
Capital charges	73,600
Central support allocations in	2,728,800
<u>Income:</u>	108,933,800
Customer and client receipts	5,017,500
Inter departmental trading income	103,916,300
Gross Surplus	1,609,100
Contribution to General Fund	1,497,300
<u>Net Surplus</u>	111,800