

**GLASGOW CITY COUNCIL**  
**REVENUE ESTIMATES for the YEAR ENDING**  
**31 March 2014**





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## REVENUE ESTIMATES 2013/14

## SUMMARY OF AGGREGATE ESTIMATES

| Line<br>No. |  | Estimate<br>2013/14       |
|-------------|--|---------------------------|
|             |  | <u>£</u>                  |
| 1           | Service Expenditure                              | 2,135,234,100             |
| 2           | Service Income                                   | 641,606,900               |
| 3           | <u>Total Net Service Expenditure</u>             | <u>1,493,627,200</u>      |
| 4           | Changes in Balances                              | 0                         |
| 5           | <u>Total Net Expenditure</u>                     | <u>1,493,627,200</u>      |
| 6           | <u>Central Government Grant</u>                  | <u>1,244,128,000</u>      |
| 7           | <b><u>Balance to be met from Local Taxes</u></b> | <b><u>249,499,200</u></b> |

| 2012/13  |             | 2013/14  |
|----------|-------------|----------|
| £        | COUNCIL TAX | £        |
| 808.67   | Band A      | 808.67   |
| 943.44   | Band B      | 943.44   |
| 1,078.22 | Band C      | 1,078.22 |
| 1,213.00 | Band D      | 1,213.00 |
| 1,482.56 | Band E      | 1,482.56 |
| 1,752.11 | Band F      | 1,752.11 |
| 2,021.67 | Band G      | 2,021.67 |
| 2,426.00 | Band H      | 2,426.00 |



## REVENUE ESTIMATES 2013/14

## NET DIRECT SERVICE EXPENDITURE

| Line<br>No. |   | Estimate<br>2013/14  |
|-------------|---|----------------------|
| 1           | <b>Chief Executive's Office and Corporate Services</b>            | 77,845,800           |
| 2           | <b>Development and Regeneration Services</b>                      | 23,602,000           |
| 3           | <b>Education Services</b>   | 465,151,000          |
| 4           | <b>Financial Services</b>   | 88,767,900           |
| 5           | <b>Land and Environmental Services</b>                            | 106,742,600          |
| 6           | <b>Social Work Services</b>                                       | 415,269,800          |
| 7           | <b>Related Companies and Joint Boards</b>                         | 146,039,600          |
| 8           | <b>Net Direct Expenditure</b>                                     | <u>1,323,418,700</u> |
| 9           | <b>Financing Costs</b>  | 177,231,000          |
| 10          | <b>Net Central Administration from Trading Operations</b>         | -1,018,900           |
| 11          | <b>Allocations</b>  | -356,700             |
| 12          | <b>Contribution from Trading Operations and Related Companies</b> | -10,292,000          |
| 13          | <b>Contributions to Funds</b>                                     | 4,645,100            |
| 14          | <b>Net Service Expenditure</b>                                    | <u>1,493,627,200</u> |
| 15          | <b>Changes in Balances</b>  | 0                    |
| 16          | <b>Total Net Expenditure</b>                                      | <u>1,493,627,200</u> |

**REVENUE ESTIMATES 2013/14**


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**EXPENDITURE ANALYSIS**

| <b>Line<br/>No.</b> |  | <b>Estimate<br/>2013/14</b> |
|---------------------|--|-----------------------------|
|                     |  |                             |
| 1                   | <b>Employee costs</b>  | 569,669,900                 |
| 2                   | <b>Premises costs</b>  | 91,592,700                  |
| 3                   | <b>Supplies and services</b>   | 231,514,200                 |
| 4                   | <b>Transport and plant</b>   | 23,377,600                  |
| 5                   | <b>Transfer payments</b>   | 483,004,500                 |
| 6                   | <b>Third party payments</b>  | 561,604,300                 |
| 7                   | <b>Capital financing costs</b>   | 179,392,200                 |
| 8                   | <b>Allocations</b><br><i>(Transfers to capital, Departmental<br/>allocations, Central support allocations<br/>Shared service centre allocations)</i> | -9,566,400                  |
| 9                   | <b>Contributions to funds</b>  | 4,645,100                   |
| 10                  | <b>Service Expenditure</b>   | 2,135,234,100               |



**REVENUE ESTIMATES 2013/14**

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**INCOME ANALYSIS**

| <b>Line<br/>No.</b> |   | <b>Estimate<br/>2013/14</b> |
|---------------------|---|-----------------------------|
| 1                   | <b>Other grants, reimbursements and contributions</b>             | 444,768,600                 |
| 2                   | <b>Customer and client receipts</b>                               | 164,701,100                 |
| 3                   | <b>Interest</b>   | 1,129,200                   |
| 4                   | <b>Interdepartmental charges for services</b>                     | 20,419,800                  |
| 5                   | <b>Contribution from Trading Operations and Related Companies</b> | 10,292,000                  |
| 6                   | <b>Contributions from funds</b>                                   | 296,200                     |
| 7                   | <b>Service Income</b>   | <b>641,606,900</b>          |



**Service Revenue  
Estimates  
2013/14**

## CHIEF EXECUTIVE'S OFFICE AND CORPORATE SERVICES

### Estimate of Expenditure and Income

| Line No.  | Expenditure                           | Estimate<br>2013/14<br>£ |
|-----------|---------------------------------------|--------------------------|
| <b>1</b>  | <b>Corporate HR</b>                   | <b>982,100</b>           |
| 2         | Employee costs                        | 1,450,200                |
| 3         | Transport and plant                   | 200                      |
| 4         | Supplies and services                 | 382,400                  |
| 5         | Third party payments                  | 10,000                   |
| 6         | Allocations                           | -860,700                 |
| <b>7</b>  | <b>Democratic Services</b>            | <b>47,266,500</b>        |
| 8         | Employee costs                        | 3,819,000                |
| 9         | Premises costs                        | 94,300                   |
| 10        | Transport and plant                   | 6,600                    |
| 11        | Supplies and services                 | 509,400                  |
| 12        | Third party payments                  | 7,511,200                |
| 13        | Transfer payments                     | 36,379,100               |
| 14        | Allocations                           | -1,053,100               |
| <b>15</b> | <b>Legal and Administration</b>       | <b>8,095,500</b>         |
| 16        | Employee costs                        | 8,542,700                |
| 17        | Premises costs                        | 77,000                   |
| 18        | Transport and plant                   | 19,800                   |
| 19        | Supplies and services                 | 1,222,200                |
| 20        | Third party payments                  | 373,600                  |
| 21        | Transfer payments                     | 20,000                   |
| 22        | Allocations                           | -2,059,800               |
| 23        | Transfer to capital                   | -100,000                 |
| <b>24</b> | <b>Corporate Services</b>             | <b>0</b>                 |
| 25        | Employee costs                        | 1,685,800                |
| 26        | Supplies and services                 | 476,200                  |
| 27        | Third party payments                  | 550,000                  |
| 28        | Allocations                           | -2,712,000               |
| <b>29</b> | <b>Customer and Business Services</b> | <b>13,065,700</b>        |
| 30        | Employee costs                        | 11,391,400               |
| 31        | Transport and plant                   | 6,400                    |
| 32        | Supplies and services                 | 451,900                  |
| 33        | Third party payments                  | 1,100                    |
| 34        | Allocations                           | 1,214,900                |
| <b>35</b> | <b>2014 Team</b>                      | <b>0</b>                 |
| 36        | Employee costs                        | 381,400                  |
| 37        | Transfer to capital                   | -381,400                 |
| <b>38</b> | <b>Carried forward</b>                | <b>69,409,800</b>        |

## CHIEF EXECUTIVE'S OFFICE AND CORPORATE SERVICES

for the Year ending 31 March, 2014

| Line<br>No. | Income  | Estimate<br>2013/14<br>£ |
|-------------|---|--------------------------|
| 1           | <b>Corporate HR</b>                           | <b>172,500</b>           |
| 2           | Customer and client receipts                  | 49,300                   |
| 3           | Inter departmental trading income             | 123,200                  |
| 4           | <b>Democratic Services</b>                    | <b>4,537,100</b>         |
| 5           | Other grants, reimbursement and contributions | 4,494,100                |
| 6           | Inter departmental trading income             | 43,000                   |
| 7           | <b>Legal and Administration</b>               | <b>4,997,400</b>         |
| 8           | Customer and client receipts                  | 4,548,200                |
| 9           | Inter departmental trading income             | 449,200                  |
| 10          | <b>Customer and Business Services</b>         | <b>2,239,500</b>         |
| 11          | Customer and client receipts                  | 2,239,500                |
| 12          | Carried forward                               | 11,946,500               |

## CHIEF EXECUTIVE'S OFFICE AND CORPORATE SERVICES

### Estimate of Expenditure and Income

| <b>Line No.</b> | <b>Expenditure</b>                                   | <b>Estimate<br/>2013/14<br/>£</b> |
|-----------------|--|-----------------------------------|
| 1               | Brought forward                                      | 69,409,800                        |
| 2               | <b>Office Accommodation</b>                          | <b>10,375,100</b>                 |
| 3               | Premises costs                                       | 12,887,400                        |
| 4               | Supplies and services                                | 641,800                           |
| 5               | Allocations  | -3,154,100                        |
| 6               | <b>Communications and Organisational Development</b> | <b>1,688,300</b>                  |
| 7               | Employee costs                                       | 1,904,100                         |
| 8               | Transport and plant                                  | 2,700                             |
| 9               | Supplies and services                                | 308,100                           |
| 10              | Third party payments                                 | 4,000                             |
| 11              | Allocations  | -530,600                          |
| 12              | <b>Corporate Policy and Service Reform</b>           | <b>10,717,400</b>                 |
| 13              | Employee costs                                       | 627,300                           |
| 14              | Transport and plant                                  | 200                               |
| 15              | Supplies and services                                | 292,100                           |
| 16              | Transfer payments                                    | 146,500                           |
| 17              | Allocations  | 9,651,300                         |
| 18              | <b>Chief Executive's Office</b>                      | <b>0</b>                          |
| 19              | Employee costs                                       | 473,300                           |
| 20              | Transport and plant                                  | 1,700                             |
| 21              | Supplies and services                                | 900                               |
| 22              | Third party payments                                 | 20,000                            |
| 23              | Allocations  | -495,900                          |
| 24              | <b>Direct departmental expenditure</b>               | <b>92,190,600</b>                 |
| 25              | <b>Central Charges</b>                               | <b>-7,985,100</b>                 |
| 26              | Capital charges                                      | 5,417,900                         |
| 27              | Central support allocations in                       | 11,576,700                        |
| 28              | Central support allocations out                      | -14,827,700                       |
| 29              | Customer and business care allocations in            | 770,000                           |
| 30              | Customer and business care allocations out           | -10,922,000                       |
| 31              | <b>Total expenditure</b>                             | <b>84,205,500</b>                 |

## CHIEF EXECUTIVE'S OFFICE AND CORPORATE SERVICES

for the Year ending 31 March, 2014

| Line No. | Income   | Estimate<br>2013/14<br>£ |
|----------|--|--------------------------|
| 1        | Brought forward  | 11,946,500               |
| 2        | <b>Office Accommodation</b>                                  | <b>2,149,100</b>         |
| 3        | Customer and client receipts                                 | 2,149,100                |
| 4        | <b>Communications and Organisational Development</b>         | <b>147,400</b>           |
| 5        | Customer and client receipts                                 | 141,900                  |
| 6        | Inter departmental trading income                            | 5,500                    |
| 7        | <b>Corporate Policy and Service Reform</b>                   | <b>101,800</b>           |
| 8        | Other grants, reimbursement and contributions                | 28,100                   |
| 9        | Customer and client receipts                                 | 73,700                   |
| 10       | <b>Direct departmental income</b>                            | <b>14,344,800</b>        |
| 11       | <b>Direct departmental net expenditure to summary page 5</b> | <b>77,845,800</b>        |
| 12       | <b>Net expenditure</b>                                       | <b>69,860,700</b>        |

## DEVELOPMENT AND REGENERATION SERVICES

### Estimate of Expenditure and Income

| Line No. | Expenditure                            | Estimate<br>2013/14<br>£ |
|----------|--|--------------------------|
| 1        | <b>Planning Services</b>               | <b>7,212,600</b>         |
| 2        | Employee costs                         | 5,398,400                |
| 3        | Premises costs                         | 400,200                  |
| 4        | Transport and plant                    | 9,500                    |
| 5        | Supplies and services                  | 531,000                  |
| 6        | Third party payments                   | 4,000                    |
| 7        | Transfer payments                      | 869,500                  |
| 8        | <b>Project Management - Design</b>     | <b>7,054,300</b>         |
| 9        | Employee costs                         | 3,176,700                |
| 10       | Premises costs                         | 5,249,700                |
| 11       | Transport and plant                    | 38,100                   |
| 12       | Supplies and services                  | 442,000                  |
| 13       | Third party payments                   | 923,200                  |
| 14       | Transfer to capital                    | -2,775,400               |
| 15       | <b>Housing Investment</b>              | <b>61,718,200</b>        |
| 16       | Employee costs                         | 1,903,100                |
| 17       | Premises costs                         | 24,000                   |
| 18       | Transport and plant                    | 1,100                    |
| 19       | Supplies and services                  | 4,000                    |
| 20       | Third party payments                   | 26,000                   |
| 21       | Transfer payments                      | 59,760,000               |
| 22       | <b>Economic and Social Initiatives</b> | <b>13,473,400</b>        |
| 23       | Employee costs                         | 3,243,300                |
| 24       | Premises costs                         | 54,600                   |
| 25       | Transport and plant                    | 4,200                    |
| 26       | Supplies and services                  | 8,081,000                |
| 27       | Third party payments                   | 335,400                  |
| 28       | Transfer payments                      | 1,754,900                |
| 29       | <b>Corporate Services</b>              | <b>4,065,600</b>         |
| 30       | Employee costs                         | 3,600,000                |
| 31       | Transport and plant                    | 80,500                   |
| 32       | Supplies and services                  | 394,500                  |
| 33       | Third party payments                   | 140,600                  |
| 34       | Transfer to capital                    | -150,000                 |
| 35       | <b>Building Control</b>                | <b>2,102,100</b>         |
| 36       | Employee costs                         | 1,776,700                |
| 37       | Premises costs                         | 242,200                  |
| 38       | Transport and plant                    | 19,100                   |
| 39       | Supplies and services                  | 64,100                   |
| 40       | Carried forward                        | 95,626,200               |



## DEVELOPMENT AND REGENERATION SERVICES

for the Year ending 31 March, 2014

| Line No. | Income   | Estimate<br>2013/14<br>£ |
|----------|--|--------------------------|
| 1        | <b>Planning Services</b>                       | <b>1,465,600</b>         |
| 2        | Customer and client receipts                   | 1,465,600                |
| 3        | <b>Project Management - Design</b>             | <b>5,447,500</b>         |
| 4        | Customer and client receipts                   | 4,117,100                |
| 5        | Inter departmental trading income              | 1,330,400                |
| 6        | <b>Housing Investment</b>                      | <b>61,258,400</b>        |
| 7        | Other grants, reimbursements and contributions | 59,676,100               |
| 8        | Customer and client receipts                   | 1,032,100                |
| 9        | Interest                                       | 89,000                   |
| 10       | Inter departmental trading income              | 461,200                  |
| 11       | <b>Economic and Social Initiatives</b>         | <b>1,523,600</b>         |
| 12       | Other grants, reimbursements and contributions | 951,600                  |
| 13       | Customer and client receipts                   | 222,000                  |
| 14       | Inter departmental trading income              | 350,000                  |
| 15       | <b>Corporate Services</b>                      | <b>256,800</b>           |
| 16       | Customer and client receipts                   | 206,400                  |
| 17       | Inter departmental trading income              | 50,400                   |
| 18       | <b>Building Control</b>                        | <b>3,782,100</b>         |
| 19       | Customer and client receipts                   | 3,675,100                |
| 20       | Inter departmental trading income              | 107,000                  |
| 21       | Carried forward                                | <hr/> 73,734,000         |

## DEVELOPMENT AND REGENERATION SERVICES

### Estimate of Expenditure and Income

| Line No. | Expenditure                               | Estimate<br>2013/14<br>£ |
|----------|---|--------------------------|
| 1        | Brought forward                           | 95,626,200               |
| 2        | <b>Transport and Environmental Policy</b> | <b>1,724,800</b>         |
| 3        | Employee costs                            | 892,100                  |
| 4        | Premises costs                            | 125,400                  |
| 5        | Transport and plant                       | 1,100                    |
| 6        | Supplies and services                     | 148,300                  |
| 7        | Third party payments                      | 818,100                  |
| 8        | Transfer to capital                       | -260,200                 |
| 9        | <b>Direct departmental expenditure</b>    | <b>97,351,000</b>        |
| 10       | <b>Central Charges</b>                    | <b>28,602,500</b>        |
| 11       | Capital charges                           | 21,380,000               |
| 12       | Central support allocations in            | 7,037,900                |
| 13       | Customer and business care allocations in | 184,600                  |
| 14       | <b>Total expenditure</b>                  | <b>125,953,500</b>       |

## DEVELOPMENT AND REGENERATION SERVICES

for the Year ending 31 March, 2014

| Line<br>No. | <u>Income</u>  | Estimate<br>2013/14<br>£ |
|-------------|--|--------------------------|
| 1           | Brought forward  | 73,734,000               |
| 2           | <b>Transport and Environmental Policy</b>                    | <b>15,000</b>            |
| 3           | Customer and client receipts                                 | 15,000                   |
| 4           | <b>Direct departmental income</b>                            | <b>73,749,000</b>        |
| 5           | <b>Direct departmental net expenditure to summary page 5</b> | <b>23,602,000</b>        |
| 6           | <b>Net expenditure</b>                                       | <b>52,204,500</b>        |

## EDUCATION SERVICES

### Estimate of Expenditure and Income

| Line<br>No. | Expenditure                            | Estimate<br>2013/14<br>£ |
|-------------|--|--------------------------|
| 1           | <b>Support Services</b>                | <b>4,539,800</b>         |
| 2           | Employee costs                         | 4,095,200                |
| 3           | Transport and plant                    | 11,100                   |
| 4           | Supplies and services                  | 420,500                  |
| 5           | Third party payments                   | 13,000                   |
| 6           | <b>Early Years</b>                     | <b>53,967,100</b>        |
| 7           | Employee costs                         | 40,927,300               |
| 8           | Premises costs                         | 3,317,500                |
| 9           | Transport and plant                    | 39,200                   |
| 10          | Supplies and services                  | 5,090,800                |
| 11          | Third party payments                   | 1,486,700                |
| 12          | Transfer payments                      | 3,105,600                |
| 13          | <b>Primary Schools</b>                 | <b>155,477,800</b>       |
| 14          | Employee costs                         | 110,169,300              |
| 15          | Premises costs                         | 23,151,000               |
| 16          | Transport and plant                    | 809,400                  |
| 17          | Supplies and services                  | 18,796,100               |
| 18          | Third party payments                   | 1,605,800                |
| 19          | Transfer payments                      | 946,200                  |
| 20          | <b>Secondary Schools</b>               | <b>183,629,900</b>       |
| 21          | Employee costs                         | 108,989,500              |
| 22          | Premises costs                         | 9,355,000                |
| 23          | Transport and plant                    | 1,493,800                |
| 24          | Supplies and services                  | 60,588,800               |
| 25          | Third party payments                   | 2,639,900                |
| 26          | Transfer payments                      | 562,900                  |
| 27          | <b>Additional Support For Learning</b> | <b>65,935,500</b>        |
| 28          | Employee costs                         | 41,331,400               |
| 29          | Premises costs                         | 3,221,800                |
| 30          | Transport and plant                    | 7,761,200                |
| 31          | Supplies and services                  | 4,066,000                |
| 32          | Third party payments                   | 9,475,700                |
| 33          | Transfer payments                      | 79,400                   |
| 34          | <b>Schools - Other</b>                 | <b>2,182,500</b>         |
| 35          | Employee costs                         | 1,690,400                |
| 36          | Premises costs                         | 73,500                   |
| 37          | Transport and plant                    | 37,000                   |
| 38          | Supplies and services                  | 301,700                  |
| 39          | Third party payments                   | 79,900                   |
| 40          | Carried forward                        | <b>465,732,600</b>       |

**EDUCATION SERVICES**

for the Year ending 31 March, 2014

| <b>Line<br/>No.</b> | <b>Income</b>                          | <b>Estimate<br/>2013/14<br/>£</b> |
|---------------------|--|-----------------------------------|
| 1                   | <b>Early Years</b>                     | <b>3,259,000</b>                  |
| 2                   | Customer and client receipts           | 3,259,000                         |
| 3                   | <b>Primary Schools</b>                 | <b>5,213,300</b>                  |
| 4                   | Customer and client receipts           | 5,213,300                         |
| 5                   | <b>Secondary Schools</b>               | <b>3,343,600</b>                  |
| 6                   | Customer and client receipts           | 3,343,600                         |
| 7                   | <b>Additional Support For Learning</b> | <b>4,044,000</b>                  |
| 8                   | Customer and client receipts           | 4,044,000                         |
| 9                   | <b>Schools - Other</b>                 | <b>184,700</b>                    |
| 10                  | Customer and client receipts           | 184,700                           |
| 11                  | Carried forward                        | <hr/> 16,044,600                  |

## EDUCATION SERVICES

### Estimate of Expenditure and Income

| Line<br>No. | Expenditure                                      | Estimate<br>2013/14<br>£ |
|-------------|--|--------------------------|
| 1           | Brought forward                                  | 465,732,600              |
| 2           | <b>Education Maintenance Allowance/Bursaries</b> | <b>3,245,700</b>         |
| 3           | Employee costs                                   | 155,900                  |
| 4           | Transfer payments                                | 3,089,800                |
| 5           | <b>Gateway</b>                                   | <b>122,600</b>           |
| 6           | Supplies and services                            | 122,600                  |
| 7           | <b>Education Improvement Services</b>            | <b>3,002,900</b>         |
| 8           | Employee costs                                   | 2,718,900                |
| 9           | Premises costs                                   | 5,100                    |
| 10          | Transport and plant                              | 18,700                   |
| 11          | Supplies and services                            | 44,400                   |
| 12          | Third party payments                             | 183,800                  |
| 13          | Transfer payments                                | 32,000                   |
| 14          | <b>Education - Miscellaneous</b>                 | <b>3,166,900</b>         |
| 15          | Employee costs                                   | 885,800                  |
| 16          | Premises costs                                   | 2,056,400                |
| 17          | Supplies and services                            | 87,100                   |
| 18          | Third party payments                             | 137,600                  |
| 19          | <b>Education - Vocational Training</b>           | <b>11,046,000</b>        |
| 20          | Employee costs                                   | 1,821,900                |
| 21          | Employee costs                                   | 92,100                   |
| 22          | Transport and plant                              | 572,300                  |
| 23          | Supplies and services                            | 559,700                  |
| 24          | Transfer payments                                | 8,000,000                |
| 25          | <b>Direct departmental expenditure</b>           | <b>486,316,700</b>       |
| 26          | <b>Central Charges</b>                           | <b>39,593,000</b>        |
| 27          | Capital charges                                  | 28,936,900               |
| 28          | Central support allocations in                   | 8,798,300                |
| 29          | Customer and business care allocations in        | 1,857,800                |
| 30          | <b>Total expenditure</b>                         | <b>525,909,700</b>       |

**EDUCATION SERVICES**

for the Year ending 31 March, 2014

| <b>Line<br/>No.</b> | <b><u>Income</u></b>   | <b>Estimate<br/>2013/14<br/>£</b> |
|---------------------|--|-----------------------------------|
| 1                   | Brought forward  | 16,044,600                        |
| 2                   | <b>Education Maintenance Allowance/Bursaries</b>             | <b>3,000,000</b>                  |
| 3                   | Other grants, reimbursements and contributions               | 3,000,000                         |
| 4                   | <b>Education Improvement Services</b>                        | <b>1,904,400</b>                  |
| 5                   | Customer and client receipts                                 | 1,904,400                         |
| 6                   | <b>Education - Vocational Training</b>                       | <b>216,700</b>                    |
| 7                   | Customer and client receipts                                 | 216,700                           |
| 8                   | <b>Direct departmental income</b>                            | <b>21,165,700</b>                 |
| 9                   | <b>Direct departmental net expenditure to summary page 5</b> | <b>465,151,000</b>                |
| 10                  | <b>Net expenditure</b>                                       | <b>504,744,000</b>                |

## FINANCIAL SERVICES

### Estimate of Expenditure and Income

| Line<br>No. | <u>Expenditure</u>                             | Estimate<br><u>2013/14</u><br>£ |
|-------------|--|---------------------------------|
| 1           | <b>Financial Management and Administration</b> | <b>926,100</b>                  |
| 2           | Employee costs                                 | 1,924,400                       |
| 3           | Transport and plant                            | 300                             |
| 4           | Supplies and services                          | 11,900                          |
| 5           | Allocations                                    | -801,300                        |
| 6           | Transfer to capital                            | -209,200                        |
| 7           | <b>Support Services</b>                        | <b>6,508,200</b>                |
| 8           | Employee costs                                 | 1,284,800                       |
| 9           | Transport and plant                            | 156,000                         |
| 10          | Supplies and services                          | 183,500                         |
| 11          | Third party payments                           | 13,500                          |
| 12          | Transfer payments                              | 5,746,300                       |
| 13          | Allocations                                    | -875,900                        |
| 14          | <b>Audit and Inspection</b>                    | <b>1,443,700</b>                |
| 15          | Employee costs                                 | 1,586,600                       |
| 16          | Transport and plant                            | 800                             |
| 17          | Supplies and services                          | 6,300                           |
| 18          | Third party payments                           | 69,000                          |
| 19          | Allocations                                    | -219,000                        |
| 20          | <b>Fund Management</b>                         | <b>6,272,700</b>                |
| 21          | Employee costs                                 | 2,803,900                       |
| 22          | Premises costs                                 | 1,451,400                       |
| 23          | Transport and plant                            | 1,342,700                       |
| 24          | Supplies and services                          | 122,900                         |
| 25          | Allocations                                    | 551,800                         |
| 26          | <b>Revenues and Benefits Administration</b>    | <b>16,481,800</b>               |
| 27          | Employee costs                                 | 11,134,600                      |
| 28          | Premises costs                                 | 723,400                         |
| 29          | Transport and plant                            | 17,300                          |
| 30          | Supplies and services                          | 3,583,000                       |
| 31          | Third party payments                           | 2,000                           |
| 32          | Allocations                                    | 1,021,500                       |
| 33          | <b>Welfare Payments</b>                        | <b>332,317,700</b>              |
| 34          | Housing benefit payments                       | 259,417,700                     |
| 35          | Council Tax reduction                          | 72,900,000                      |
| 36          | Carried forward                                | 363,950,200                     |



**FINANCIAL SERVICES**

for the Year ending 31 March, 2014

| Line<br>No. | <u>Income</u>                                  | Estimate<br>2013/14<br>£ |
|-------------|--|--------------------------|
| 1           | <b>Financial Management and Administration</b> | <b>902,600</b>           |
| 2           | Customer and client receipts                   | 469,200                  |
| 3           | Inter departmental trading income              | 433,400                  |
| 4           | <b>Support Services</b>                        | <b>488,500</b>           |
| 5           | Customer and client receipts                   | 488,500                  |
| 6           | <b>Audit and Inspection</b>                    | <b>102,000</b>           |
| 7           | Customer and client receipts                   | 102,000                  |
| 8           | <b>Fund Management</b>                         | <b>8,052,700</b>         |
| 9           | Customer and client receipts                   | 3,596,500                |
| 10          | Inter departmental trading income              | 4,456,200                |
| 11          | <b>Revenues and Benefits Administration</b>    | <b>12,792,200</b>        |
| 12          | Other grants, reimbursements and contributions | 7,865,800                |
| 13          | Customer and client receipts                   | 4,926,400                |
| 14          | <b>Welfare Payments</b>                        | <b>261,160,300</b>       |
| 15          | Other grants, reimbursements and contributions | 261,160,300              |
| 16          | Carried forward                                | 283,498,300              |

## FINANCIAL SERVICES

### Estimate of Expenditure and Income

| Line<br>No. | <u>Expenditure</u>                                | Estimate<br><u>2013/14</u><br>£ |
|-------------|---|---------------------------------|
| 1           | Brought forward                                   | 363,950,200                     |
| 2           | <b>Assessor and Electoral Registration Office</b> | <b>3,046,300</b>                |
| 3           | Employee costs                                    | 2,491,200                       |
| 4           | Transport and plant                               | 2,500                           |
| 5           | Supplies and services                             | 229,700                         |
| 6           | Allocations                                       | 322,900                         |
| 7           | <b>Finance Miscellaneous</b>                      | <b>5,331,500</b>                |
| 8           | Membership subscriptions                          | 338,000                         |
| 9           | External audit fees                               | 758,500                         |
| 10          | Payments to other bodies                          | 1,285,600                       |
| 11          | Transfer payments                                 | 793,200                         |
| 12          | Members' allowances and expenses                  | 2,156,200                       |
| 13          | <b>Direct departmental expenditure</b>            | <b>372,328,000</b>              |
| 14          | <b>Central Charges</b>                            | <b>2,237,800</b>                |
| 15          | Capital charges                                   | 99,300                          |
| 16          | Central support allocations in                    | 4,938,500                       |
| 17          | Central support allocations out                   | -6,183,600                      |
| 18          | Customer and business care allocations in         | 3,383,600                       |
| 19          | <b>Total expenditure</b>                          | <b>374,565,800</b>              |

**FINANCIAL SERVICES**

for the Year ending 31 March, 2014

| <b>Line<br/>No.</b> | <b>Income</b>  | <b>Estimate<br/>2013/14<br/>£</b> |
|---------------------|--|-----------------------------------|
| 1                   | Brought forward  | 283,498,300                       |
| 2                   | <b>Finance Miscellaneous</b>                                 | <b>61,800</b>                     |
| 3                   | Customer and client receipts                                 | 61,800                            |
| 4                   | <b>Direct departmental income</b>                            | <b>283,560,100</b>                |
| 5                   | <b>Direct departmental net expenditure to summary page 5</b> | <b>88,767,900</b>                 |
| 6                   | <b>Net expenditure</b>                                       | <b>91,005,700</b>                 |

## LAND AND ENVIRONMENTAL SERVICES

### Estimate of Expenditure and Income

| Line No. | <u>Expenditure</u>                   | Estimate<br><u>2013/14</u><br>£ |
|----------|--------------------------------------|---------------------------------|
| 1        | <b>Clean Glasgow</b>                 | <b>3,300,000</b>                |
| 2        | Supplies and services                | 1,442,700                       |
| 3        | Third party payments                 | 1,857,300                       |
| 4        | <b>Bereavement Services</b>          | <b>3,213,000</b>                |
| 5        | Employee costs                       | 1,186,100                       |
| 6        | Premises costs                       | 663,000                         |
| 7        | Transport and plant                  | 126,100                         |
| 8        | Supplies and services                | 1,116,500                       |
| 9        | Allocations                          | 121,300                         |
| 10       | <b>Business Support</b>              | <b>536,600</b>                  |
| 11       | Employee costs                       | 7,022,300                       |
| 12       | Premises costs                       | 310,200                         |
| 13       | Transport and plant                  | 171,600                         |
| 14       | Supplies and services                | 477,900                         |
| 15       | Third party payments                 | 190,000                         |
| 16       | Allocations                          | -7,635,400                      |
| 17       | <b>Project Management and Design</b> | <b>3,274,400</b>                |
| 18       | Employee costs                       | 2,946,000                       |
| 19       | Transport and plant                  | 29,000                          |
| 20       | Supplies and services                | 738,100                         |
| 21       | Third party payments                 | 906,400                         |
| 22       | Allocations                          | 344,900                         |
| 23       | Transfer to capital                  | -1,690,000                      |
| 24       | <b>Environmental Services</b>        | <b>7,008,700</b>                |
| 25       | Employee costs                       | 5,054,100                       |
| 26       | Premises costs                       | 95,000                          |
| 27       | Transport and plant                  | 98,600                          |
| 28       | Supplies and services                | 888,400                         |
| 29       | Third party payments                 | 591,400                         |
| 30       | Transfer payments                    | 27,700                          |
| 31       | Allocations                          | 253,500                         |
| 32       | <b>Public Toilets</b>                | <b>411,600</b>                  |
| 33       | Premises costs                       | 164,300                         |
| 34       | Supplies and services                | 221,100                         |
| 35       | Allocations                          | 26,200                          |
| 36       | Carried forward                      | <b>17,744,300</b>               |

## LAND AND ENVIRONMENTAL SERVICES

for the Year ending 31 March, 2014

| <b>Line<br/>No.</b> | <b><u>Income</u></b>                           | <b>Estimate<br/>2013/14<br/>£</b>   |
|---------------------|--|---|
| 1                   | <b>Bereavement Services</b>                    | <b>3,133,400</b>  |
| 2                   | Customer and client receipts                   | 3,133,400   |
| 3                   | <b>Business Support</b>                        | <b>536,600</b>  |
| 4                   | Customer and client receipts                   | 529,500   |
| 5                   | Inter departmental trading income              | 7,100   |
| 6                   | <b>Project Management and Design</b>           | <b>1,424,300</b>  |
| 7                   | Other grants, reimbursements and contributions | 200,000   |
| 8                   | Customer and client receipts                   | 144,300   |
| 9                   | Inter departmental trading income              | 1,080,000   |
| 10                  | <b>Environmental Services</b>                  | <b>454,800</b>  |
| 11                  | Customer and client receipts                   | 259,800   |
| 12                  | Inter departmental trading income              | 195,000   |
| 13                  | Carried forward                                | <hr style="width: 100%; border: 0.5px solid black; margin-bottom: 5px;"/> 5,549,100 |

## LAND AND ENVIRONMENTAL SERVICES

### Estimate of Expenditure and Income

| Line No. | <u>Expenditure</u>           | Estimate<br><u>2013/14</u><br>£ |
|----------|------------------------------|---------------------------------|
| 1        | Brought forward              | 17,744,300                      |
| 2        | <b>Refuse Collection</b>     | <b>24,313,300</b>               |
| 3        | Premises costs               | 5,000                           |
| 4        | Transport and plant          | 6,800                           |
| 5        | Supplies and services        | 23,949,100                      |
| 6        | Allocations                  | 352,400                         |
| 7        | <b>Street Cleansing</b>      | <b>16,429,800</b>               |
| 8        | Supplies and services        | 16,198,200                      |
| 9        | Allocations                  | 231,600                         |
| 10       | <b>Disposal Services</b>     | <b>35,570,000</b>               |
| 11       | Employee costs               | 5,538,400                       |
| 12       | Premises costs               | 3,276,000                       |
| 13       | Transport and plant          | 3,646,600                       |
| 14       | Supplies and services        | 5,961,100                       |
| 15       | Third party payments         | 15,736,200                      |
| 16       | Transfer payments            | 947,500                         |
| 17       | Allocations                  | 464,200                         |
| 18       | <b>Parking</b>               | <b>1,451,000</b>                |
| 19       | Employee costs               | 158,800                         |
| 20       | Premises costs               | 217,000                         |
| 21       | Supplies and services        | 760,100                         |
| 22       | Third party payments         | 40,200                          |
| 23       | Allocations                  | 274,900                         |
| 24       | <b>Parks and Open Spaces</b> | <b>28,441,600</b>               |
| 25       | Employee costs               | 6,417,000                       |
| 26       | Premises costs               | 1,055,500                       |
| 27       | Transport and plant          | 471,000                         |
| 28       | Supplies and services        | 18,808,100                      |
| 29       | Third party payments         | 760,000                         |
| 30       | Allocations                  | 1,030,000                       |
| 31       | Transfer to capital          | -100,000                        |
| 32       | <b>Roads Operations</b>      | <b>26,146,600</b>               |
| 33       | Employee costs               | 2,831,800                       |
| 34       | Premises costs               | 195,100                         |
| 35       | Transport and plant          | 166,200                         |
| 36       | Supplies and services        | 20,451,600                      |
| 37       | Third party payments         | 851,200                         |
| 38       | Allocations                  | 1,650,700                       |
| 39       | Carried forward              | <u>150,096,600</u>              |

## LAND AND ENVIRONMENTAL SERVICES

for the Year ending 31 March, 2014

| Line<br>No. | <u>Income</u>                                  | <u>Estimate<br/>2013/14</u><br>£ |
|-------------|--|----------------------------------|
| 1           | Brought forward                                | 5,549,100                        |
| 2           | <b>Refuse Collection</b>                       | <b>5,788,400</b>                 |
| 3           | Customer and client receipts                   | 5,343,400                        |
| 4           | Inter departmental trading income              | 445,000                          |
| 5           | <b>Street Cleansing</b>                        | <b>299,100</b>                   |
| 6           | Customer and client receipts                   | 294,100                          |
| 7           | Inter departmental trading income              | 5,000                            |
| 8           | <b>Disposal Services</b>                       | <b>5,637,800</b>                 |
| 9           | Customer and client receipts                   | 4,743,800                        |
| 10          | Inter departmental trading income              | 894,000                          |
| 11          | <b>Parking</b>                                 | <b>18,121,600</b>                |
| 12          | Customer and client receipts                   | 18,101,400                       |
| 13          | Inter departmental trading income              | 20,200                           |
| 14          | <b>Parks and Open Spaces</b>                   | <b>7,035,300</b>                 |
| 15          | Other grants, reimbursements and contributions | 421,000                          |
| 16          | Customer and client receipts                   | 3,852,300                        |
| 17          | Inter departmental trading income              | 2,762,000                        |
| 18          | <b>Roads Operations</b>                        | <b>6,366,000</b>                 |
| 19          | Customer and client receipts                   | 500,000                          |
| 20          | Inter departmental trading income              | 5,866,000                        |
| 21          | Carried forward                                | <b>48,797,300</b>                |

## LAND AND ENVIRONMENTAL SERVICES

### Estimate of Expenditure and Income

| Line<br>No. | <u>Expenditure</u>                        | Estimate<br><u>2013/14</u><br>£ |
|-------------|---|---------------------------------|
| 1           | Brought forward                           | 150,096,600                     |
| 2           | <b>Traffic Management</b>                 | <b>9,108,400</b>                |
| 3           | Employee costs                            | 3,202,300                       |
| 4           | Premises costs                            | 3,000                           |
| 5           | Transport and plant                       | 108,900                         |
| 6           | Supplies and services                     | 3,373,100                       |
| 7           | Third party payments                      | 2,160,000                       |
| 8           | Allocations                               | 291,100                         |
| 9           | Transfer to capital                       | -30,000                         |
| 10          | <b>Trading Standards</b>                  | <b>1,116,500</b>                |
| 11          | Employee costs                            | 1,009,500                       |
| 12          | Transport and plant                       | 14,300                          |
| 13          | Supplies and services                     | 92,700                          |
| 14          | <b>Direct departmental expenditure</b>    | <b>160,321,500</b>              |
| 15          | <b>Central Charges</b>                    | <b>26,750,700</b>               |
| 16          | Capital charges                           | 15,288,600                      |
| 17          | Central support allocations in            | 8,703,900                       |
| 18          | Central support allocations out           | -315,700                        |
| 19          | Customer and business care allocations in | 3,073,900                       |
| 20          | <b>Total expenditure</b>                  | <b>187,072,200</b>              |



## LAND AND ENVIRONMENTAL SERVICES

for the Year ending 31 March, 2014

| Line<br>No. | <u>Income</u>  | Estimate<br><u>2013/14</u><br>£ |
|-------------|--|---------------------------------|
| 1           | Brought forward  | 48,797,300                      |
| 2           | <b>Traffic Management</b>                                    | <b>4,771,600</b>                |
| 3           | Customer and client receipts                                 | 4,751,600                       |
| 4           | Inter departmental trading income                            | 20,000                          |
| 5           | <b>Trading Standards</b>                                     | <b>10,000</b>                   |
| 6           | Customer and client receipts                                 | 10,000                          |
| 7           | <b>Direct departmental income</b>                            | <b>53,578,900</b>               |
| 8           | <b>Direct departmental net expenditure to summary page 5</b> | <b>106,742,600</b>              |
| 9           | <b>Net expenditure</b>                                       | <b>133,493,300</b>              |

## SOCIAL WORK SERVICES

### Estimate of Expenditure and Income

| Line No.  | Expenditure                  | Estimate<br>2013/14<br>£ |
|-----------|------------------------------|--------------------------|
| <b>1</b>  | <b>Community Care</b>        | <b>379,415,400</b>       |
| 2         | Employee costs               | 69,742,100               |
| 3         | Premises costs               | 15,202,200               |
| 4         | Transport and plant          | 4,085,400                |
| 5         | Supplies and services        | 11,237,200               |
| 6         | Third party payments         | 252,222,800              |
| 7         | Transfer payments            | 25,261,700               |
| 8         | Allocations                  | 745,000                  |
| 9         | Capital financing costs      | 919,000                  |
| <b>10</b> | <b>Children and Families</b> | <b>127,301,200</b>       |
| 11        | Employee costs               | 44,774,600               |
| 12        | Premises costs               | 1,420,500                |
| 13        | Transport and plant          | 1,579,000                |
| 14        | Supplies and services        | 9,977,000                |
| 15        | Third party payments         | 67,838,100               |
| 16        | Transfer payments            | 1,712,000                |
| <b>17</b> | <b>Criminal Justice</b>      | <b>17,775,700</b>        |
| 18        | Employee costs               | 12,572,700               |
| 19        | Premises costs               | 381,900                  |
| 20        | Transport and plant          | 93,200                   |
| 21        | Supplies and services        | 2,701,200                |
| 22        | Third party payments         | 1,974,200                |
| 23        | Transfer payments            | 52,500                   |
| <b>24</b> | <b>Fieldwork</b>             | <b>18,469,100</b>        |
| 25        | Employee costs               | 14,616,900               |
| 26        | Premises costs               | 3,237,400                |
| 27        | Transport and plant          | 141,800                  |
| 28        | Supplies and services        | 308,800                  |
| 29        | Third party payments         | 164,200                  |
| <b>30</b> | <b>Other Services</b>        | <b>10,224,600</b>        |
| 31        | Employee costs               | 6,651,800                |
| 32        | Premises costs               | 2,312,700                |
| 33        | Transport and plant          | 82,100                   |
| 34        | Supplies and services        | 1,719,200                |
| 35        | Third party payments         | 203,800                  |
| 36        | Allocations                  | -745,000                 |
| <b>37</b> | <b>Carried forward</b>       | <b>553,186,000</b>       |

## SOCIAL WORK SERVICES

for the Year ending 31 March, 2014

| Line No.  | Income   | Estimate<br>2013/14<br>£ |
|-----------|--|--------------------------|
| <b>1</b>  | <b>Community Care</b>                          | <b>116,318,500</b>       |
| 2         | Other grants, reimbursements and contributions | 87,834,800               |
| 3         | Customer and client receipts                   | 28,092,100               |
| 4         | Contributions from funds                       | 296,200                  |
| 5         | Inter departmental trading income              | 95,400                   |
| <b>6</b>  | <b>Children and Families</b>                   | <b>1,113,800</b>         |
| 7         | Other grants, reimbursements and contributions | 728,500                  |
| 8         | Customer and client receipts                   | 385,300                  |
| <b>9</b>  | <b>Criminal Justice</b>                        | <b>18,659,700</b>        |
| 10        | Other grants, reimbursements and contributions | 18,183,600               |
| 11        | Customer and client receipts                   | 476,100                  |
| <b>12</b> | <b>Fieldwork</b>                               | <b>1,595,200</b>         |
| 13        | Customer and client receipts                   | 1,257,900                |
| 14        | Inter departmental trading income              | 337,300                  |
| <b>15</b> | <b>Other Services</b>                          | <b>229,000</b>           |
| 16        | Other grants, reimbursements and contributions | 44,700                   |
| 17        | Customer and client receipts                   | 184,300                  |
| <b>18</b> | <b>Carried forward</b>                         | <b>137,916,200</b>       |

## SOCIAL WORK SERVICES

### Estimate of Expenditure and Income

| Line<br>No. | Expenditure                               | Estimate<br>2013/14<br>£ |
|-------------|---|--------------------------|
| 1           | Brought forward                           | 553,186,000              |
| 2           | <b>Direct departmental expenditure</b>    | <b>553,186,000</b>       |
| 3           | <b>Central Charges</b>                    | <b>15,829,600</b>        |
| 4           | Capital charges                           | 2,321,600                |
| 5           | Central support allocations in            | 12,212,600               |
| 6           | Customer and business care allocations in | 1,295,400                |
| 7           | <b>Total expenditure</b>                  | <b>569,015,600</b>       |

**SOCIAL WORK SERVICES**

for the Year ending 31 March, 2014

| <b>Line<br/>No.</b> | <b>Income</b>  | <b>Estimate<br/>2013/14<br/>£</b> |
|---------------------|--|-----------------------------------|
| 1                   | Brought forward  | 137,916,200                       |
| 2                   | <b>Direct departmental income</b>                            | <b>137,916,200</b>                |
| 3                   | <b>Direct departmental net expenditure to summary page 5</b> | <b>415,269,800</b>                |
| 4                   | <b>Net expenditure</b>                                       | <b>431,099,400</b>                |

## RELATED COMPANIES AND JOINT BOARDS

### Estimate of Expenditure and Income

| Line No. | Expenditure                                  | Estimate<br>2013/14<br>£ |
|----------|--|--------------------------|
| 1        | <b>City Building (Glasgow) LLP</b>           | <b>40,819,200</b>        |
| 2        | Third party payments                         | 39,419,200               |
| 3        | Transfer payments                            | 1,400,000                |
| 4        | <b>City Parking (Glasgow) LLP</b>            | <b>5,089,500</b>         |
| 5        | Third party payments                         | 5,089,500                |
| 6        | <b>Glasgow Life</b>                          | <b>76,115,400</b>        |
| 7        | Third party payments                         | 76,115,400               |
| 8        | <b>Glasgow City Marketing Bureau Ltd</b>     | <b>3,810,800</b>         |
| 9        | Third party payments                         | 3,810,800                |
| 10       | <b>Glasgow Community and Safety Services</b> | <b>11,388,700</b>        |
| 11       | Third party payments                         | 11,388,700               |
| 12       | <b>Access</b>                                | <b>36,811,200</b>        |
| 13       | Third party payments                         | 36,811,200               |
| 14       | <b>City Property (Glasgow) LLP</b>           | <b>1,503,400</b>         |
| 15       | Third party payments                         | 1,503,400                |
| 16       | <b>City Property Investment</b>              | <b>2,400,000</b>         |
| 17       | Third party payments                         | 2,400,000                |
| 18       | <b>Strathclyde Partnership for Transport</b> | <b>11,102,100</b>        |
| 19       | Concessionary fares                          | 1,052,900                |
| 20       | Passenger transportation                     | 10,049,200               |
| 21       | <b>Managed Service - Scientific Services</b> | <b>2,999,500</b>         |
| 22       | Employee costs                               | 1,668,900                |
| 23       | Premises costs                               | 444,900                  |
| 24       | Transport and plant                          | 59,500                   |
| 25       | Supplies and services                        | 443,000                  |
| 26       | Support services                             | 41,000                   |
| 27       | Allocations                                  | 100,000                  |
| 28       | Capital financing costs                      | 242,200                  |
| 29       | Carried forward                              | <b>192,039,800</b>       |

## RELATED COMPANIES AND JOINT BOARDS

for the Year ending 31 March, 2014

| <b>Line<br/>No.</b> | <b>Income</b>                                  | <b>Estimate<br/>2013/14<br/>£</b> |
|---------------------|--|-----------------------------------|
| 1                   | <b>City Building (Glasgow) LLP</b>             | <b>39,126,500</b>                 |
| 2                   | Customer and client receipts                   | 39,126,500                        |
| 3                   | <b>Access</b>                                  | <b>3,851,400</b>                  |
| 4                   | Customer and client receipts                   | 3,851,400                         |
| 5                   | <b>Managed Service - Scientific Services</b>   | <b>3,022,300</b>                  |
| 6                   | Other grants, reimbursements and contributions | 180,000                           |
| 7                   | Customer and client receipts                   | 1,918,800                         |
| 8                   | Interest                                       | 40,200                            |
| 9                   | Inter departmental trading income              | 883,300                           |
| 10                  | Carried forward                                | <hr/> 46,000,200                  |

## RELATED COMPANIES AND JOINT BOARDS

### Estimate of Expenditure and Income

| <b>Line<br/>No.</b> | <b><u>Expenditure</u></b>                     | <b><u>Estimate<br/>2013/14</u><br/>£</b> |
|---------------------|---|--|
| 1                   | Brought forward                               | 192,039,800                              |
| 2                   | <b><u>Direct departmental expenditure</u></b> | <b><u>192,039,800</u></b>                |
| 3                   | <b>Central Charges</b>                        | <b>-32,959,800</b>                       |
| 4                   | Central support allocations out               | -32,959,800                              |
| 5                   | <b><u>Total expenditure</u></b>               | <b><u>159,080,000</u></b>                |



## RELATED COMPANIES AND JOINT BOARDS

for the Year ending 31 March, 2014

| Line<br>No. | <u>Income</u>  | Estimate<br><u>2013/14</u><br>£ |
|-------------|--|---------------------------------|
| 1           | Brought forward  | 46,000,200                      |
| 2           | <b>Total income</b>  | <b>46,000,200</b>               |
| 3           | <b>Direct departmental net expenditure to summary page 5</b> | <b>146,039,600</b>              |
| 4           | <b>Net Expenditure</b>                                       | <b>113,079,800</b>              |



## **Trading Operations Estimates 2013/14**



## TRADING OPERATIONS ESTIMATES

for year ending 31 March 2014

|                              | <u>2013/14</u><br>£ | <u>2013/14</u><br>£ | <u>2013/14</u><br>£ |
|------------------------------|---------------------|---------------------|---------------------|
|                              | Income              | Expenditure         | Gross<br>Surplus    |
| <b>Trading Operations</b>    |                     |                     |                     |
| Transport                    | 34,975,900          | 34,811,000          | 164,900             |
| Area Operations              | 74,401,800          | 73,756,800          | 645,000             |
|                              | <u>109,377,700</u>  | <u>108,567,800</u>  | <u>809,900</u>      |
| Contribution to General Fund |                     |                     | 728,000             |
| Net Surplus                  |                     |                     | <u>81,900</u>       |



## TRADING OPERATIONS ESTIMATES

for year ending 31 March 2014

|   | <b>Estimate</b><br><b>2013/14</b><br><b>£</b> |
|---|---|
| <b><u>Expenditure:</u></b>                | <b>108,567,800</b>                            |
| Employee costs                            | 52,956,800                                    |
| Premises costs                            | 2,112,000                                     |
| Transport and plant                       | 39,091,500                                    |
| Supplies and services                     | 8,151,800                                     |
| Third party payments                      | 2,350,400                                     |
| Allocations                               | 2,494,600                                     |
| Capital charges                           | 76,100  |
| Central support allocation in             | 977,900                                       |
| Customer and business care allocations in | 356,700                                       |
| <b><u>Income:</u></b>                     | <b>109,377,700</b>                            |
| Customer and client receipts              | 5,241,500                                     |
| Inter departmental trading income         | 104,136,200                                   |
| <b>Gross Surplus</b>                      | <b>809,900</b>                                |
| Contribution to General Fund              | 728,000                                       |
| <b><u>Net Surplus</u></b>                 | <b>81,900</b>                                 |